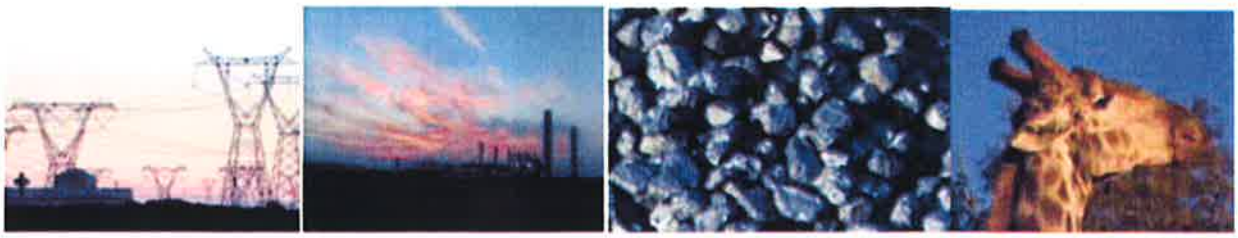
ELIAS MOTSOALEDI

LOCAL MUNICIPALITY

2016/2017 SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN

"Thé agro-economical and ecotourism heartland"

Motto: The sunshine valley



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1. INTRODUCTION

The development, implementation and monitoring of a Service Delivery and Budget Implementation Plan (SDBIP) is required by the Municipal Finance Management Act (MFMA). In terms of Circular 13 of National Treasury, "the SDBIP gives effect to the Integrated Development Plan (IDP) and budget of the municipality and will be possible if the IDP and budget are fully aligned with each other, as required by the MFMA."

As the budget gives effect to the strategic priorities of the municipality it is important to supplement the budget and the IDP with a management and implementation plan. The SDBIP serves as the commitment by the Municipality, which includes the administration, council and community, whereby the intended objectives and projected achievements are expressed in order to ensure that desired outcomes over the long term are achieved and these are implemented by the administration over the next twelve months.

The SDBIP provides the basis for measuring performance in service delivery against quarterly targets and implementing the budget based on monthly projections. Circular 13 further suggests that "the SDBIP provides the vital link between the mayor, council (executive) and the administration, and facilitates the process for holding management accountable for its performance. The SDBIP is a management, implementation and monitoring tool that will assist the mayor, councilor's, municipal manager, senior managers and community."

2. LEGISLATION

The Municipal Finance Management Act (MFMA) defines a Service Delivery and Budget Implementation Plan (SDBIP) as: a detailed plan approved by the mayor of a municipality in terms of section 53 (1) (c) (ii) for implementing the municipality's delivery of municipal services and its annual budget, and which must indicate-

(a) projections for each month of-

(i) revenue to be collected, by source; and
(ii) operational and capital expenditure, by vote;

(b) service delivery targets and performance indicators for each quarter

Section 53 of the MFMA stipulates that the Mayor should approve the SDBIP within 28 days after the approval of the budget. The Mayor must also ensure that the revenue and expenditure projections for each month and the service delivery targets and performance indicators as set out in the SDBIP are made public within 14 days after their approval.

The following National Treasury prescriptions, in terms of MFMA Circular 13, are applicable to the Elias Motsoaledi Local Municipality:

1. Monthly projections of revenue to be collected by source
2. Monthly projections of expenditure (operating and capital) and revenue for each vote[1] *
3. Quarterly projections of service delivery targets and performance indicators for each vote
4. Ward information for expenditure and service delivery
5. Detailed capital works plan broken down by ward over three years

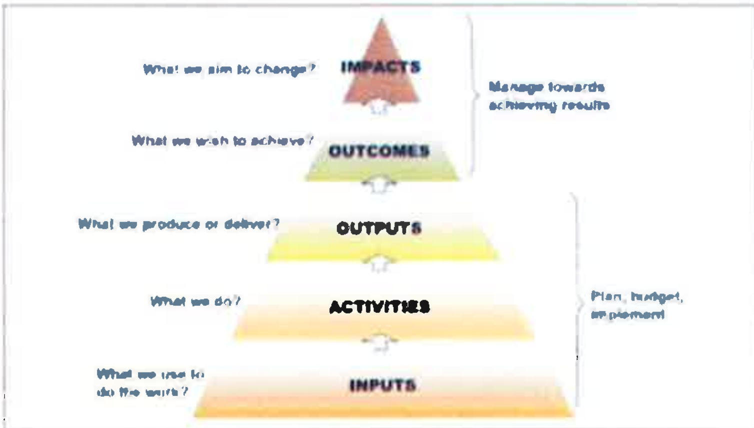
[1] Section 1 of the MFMA defines a "vote" as:
a) one of the main segments into which a budget of a municipality is divided for the appropriation of money for the different departments or functional areas of the municipality; and
b) which specifies the total amount that is appropriated for the purposes of the department or functional area concerned

3. METHODOLOGY AND CONTENT

The development of the SDBIP was influenced by the Priorities, Strategic Objectives, Programme Objectives and Strategies contained in the IDP ensuring progress towards the achievement thereof. The SDBIP of the Elias Motsoaledi Local Municipality is aligned to the Key Performance Areas (KPAs) as prescribed by the Performance Management Guide for Municipalities of 2001, with the addition of Spatial Rationale as another KPA to be focused upon.

The methodology followed by the municipality in the development of the SDBIP is in line with the Logic Model methodology proposed by National Treasury as contained in the Framework for Managing Programme Performance Information [2](FMPPI) that was published in May 2007. The accompanying figure as an extract from the FMPPI is hereby indicated.

The Logic Model was followed whereby desired impacts were identified for each strategic objective with measurements and targets contributing to the achievement of those impacts. This was followed by the identification of programmes and associated outcomes and measurements and targets contributing to the achievement of those outcomes. Then SMART programme objectives and short, medium and long terms strategies were developed to achieve the outcomes and associated output indicators and targets.



Thereafter projects were identified with quarterly activities and required budget as well as required human resources, furniture and equipment (inputs). This process was used to prioritise projects, capital items to be acquired and the personnel budget.

The strategies of the municipality, which are linked to programmes, measurement and targets as well as projects focus on and are aligned to the National and Provincial priorities.

The key performance indicators and targets as well as the projects that are contained in this SDBIP are to measure, monitor and report on the implementation of the outcomes and strategies identified in the strategic phase of the IDP. Indicators are assigned quarterly targets and responsibilities to monitor performance.

The SDBIP is described as a layered plan. The top layer deals with consolidated service delivery targets and time frames as indicated on this plan. The second layer of the SDBIP, that need not be made public, will deal with the breakdown of more details of outputs per department and will be contained in the departmental managers SDBIPs.

2 The Framework for Managing Programme Performance Information is available at: www.treasury.gov.za

4. VISION, MISSION AND VALUES

The strategic vision of the organisation sets the long term goal the Municipality wants to achieve. Elias Motsoaledi Local Municipality's vision is one that "wishes" for a future that deals with the many challenges and needs of the community in building the first city since 1994. The **Vision** of Elias Motsoaledi Local Municipality reads as follows:

"Thé agro-economical and ecotourism heartland"

Motto:
The sunshine valley

Elias Motsoaledi Local Municipality has summarized its objectives into the following mission statement that should provide everyone involved with the municipality (either as employee, stakeholder or community member) with the answer to justify the reason for its existence.

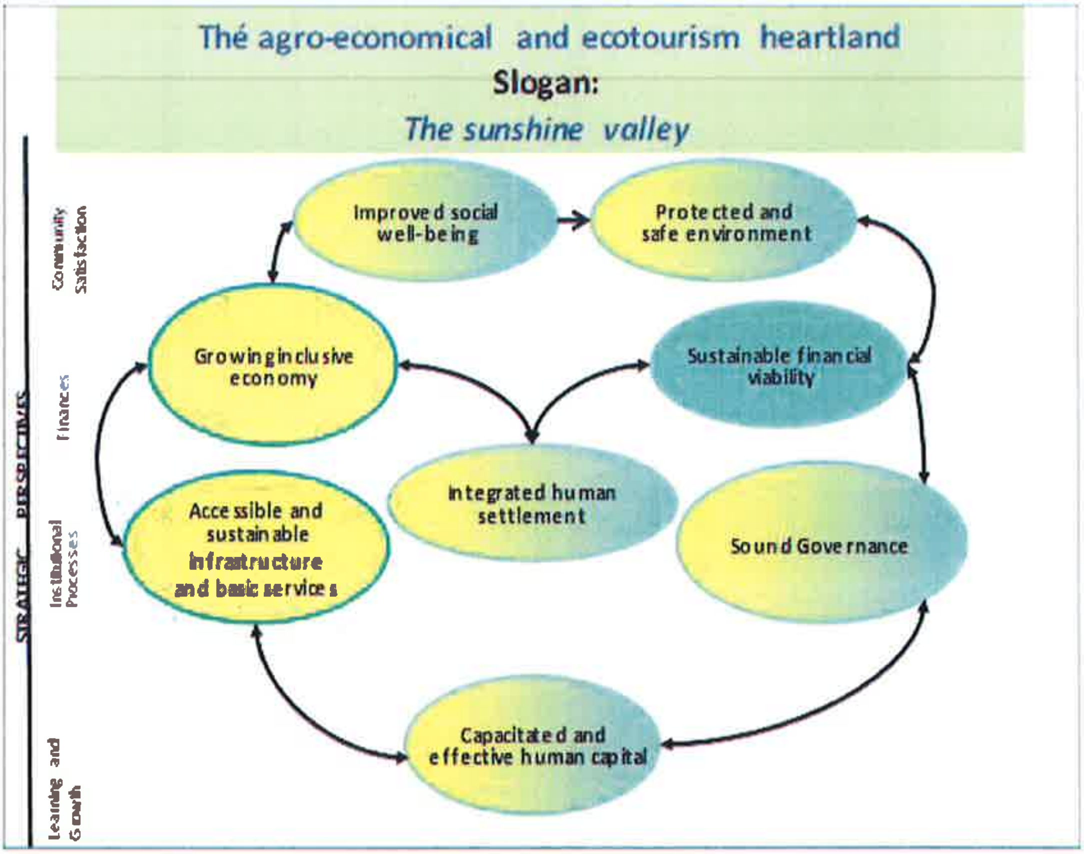
- To ensure provision of sustainable services
- To deepen democracy through public participation and communication
- Provision of services in a transparent, fair and accountable manner
- Provide public value for money
- To create a conducive environment for job creation and economic growth

The **Value** system of Elias Motsoaledi Local Municipality is articulated in the table below as follows:

Value	Description
People first	Everybody is empowered within the whole community
Transparency	Invite and encourage public sharing and democratic participation in council's activities.
Commitment	Focus and concentrate on council's core activities in a consistent manner.
Integrity	Conduct council's business in a fair, responsible, flexible, equitable and honest manner.
Accountability	Report regularly to all stakeholders regarding council's actual performance.
Environmental Conscious	Taking care of the sensitive environment to ensure that the vision is achieved.
Empowerment	To be seen to be empowering our people, knowledge is power.
Service excellence	In all aspects of conducting ourselves and our mandate, we will focus on service excellence.
Change	In order to move to a better quality life, something different needs to be done from what is being done now. In this regard change will be the main driver of doing things differently

5. STRATEGIC OBJECTIVES

The Strategy Map below developed during the Strategic Planning Workshop held on the 18th-19th January 2016 inclusive depicts the Strategic Objectives on how the Elias Motsoaledi Local Municipality will be able to achieve its vision. These objectives were positioned in terms of the Balanced Scorecard Perspectives being: Learning and Growth; Institutional Processes; Financial results and Community Satisfaction. All the outputs contained in the SDBIP are aligned to the attainment of one or more of these objectives:



6. STRATEGIC ALIGNMENT

The strategy developed for Elias Motsoaledi Local Municipality (EMLM) should adhere to, incorporate and support various strategies and intentions of government both at national and provincial levels. Based on these strategic plans and priorities or objectives, Elias Motsoaledi Local Municipality has developed the following tabular matrix to plot how the strategic objectives will align to the different objectives and priorities developed from various spheres of government, as follows:

Back to Basics Priorities	National Development Plan	Medium Term Strategic Framework	National Outcomes	Outcome 9 Outputs	EMLM Strategic Goals	EMLM Outcomes
Putting people and their concerns first	Social protection	Contributing to a better Africa and a better world	11 Create a better South Africa and contribute to a better and safer Africa and World		Improved social well-being	Creation of a safe social environment with the provision of a centralized, accessible multi-disciplined service center (Thusong)
	Transforming society and uniting the country Building safer communities	Social cohesion and nation building	3 All people in South Africa feel and are safe			
	Improving quality of education, training and innovation	Improving the quality of and expanding access to education and training	1 Improved quality of basic education			
Sound financial management and accounting	Fighting corruption	Fighting corruption and crime	9 A responsive, accountable, effective and efficient local government system	Implement a differentiated approach to municipal financing, planning and support	Sustainable financial viability	Increased generation of own revenue and sufficient reserves for investment into communities. Reduced grant dependency

Back to Basics Priorities	National Development Plan	Medium Term Strategic Framework	National Outcomes	Outcome 9 Outputs	EMLM Strategic Goals	EMLM Outcomes
Demonstrating good governance and administration			12 An efficient, effective and development oriented public service and an empowered, fair and inclusive citizenship	Single Window of co-ordination	Sound Governance	Unqualified audit opinion
Sound institutional and administrative capabilities	Reforming the public service		5 Skilled and capable workforce to support an inclusive growth path	Improved municipal financial and administrative capacity	Capacitated and effective human capital	Efficient workforce
Delivering municipal services	Improving infrastructure	Ensuring access to adequate human settlements and quality basic services	6 An efficient, competitive and responsive economic infrastructure network	Improved access to Basic Services	Accessible and sustainable infrastructure and basic services	Reduction in basic service backlogs in our communities
	An economy that will create more jobs	Radical economic transformation, rapid economic growth and job creation	4 Decent employment through inclusive economic growth	Implement the Community work programme and Co-operatives supported	Growing inclusive economy	Improved economic condition
				Deepen democracy through a refined ward committee model		
	An inclusive and integrated rural economy	Rural development, land and agrarian reform and food security	7 Vibrant, equitable and sustainable rural communities with food security for all	Actions supportive of the Human Settlement outcomes	Integrated Human Settlement	Improved living conditions

Back to Basics Priorities	National Development Plan	Medium Term Strategic Framework	National Outcomes	Outcome 9 Outputs	EMLM Strategic Goals	EMLM Outcomes
Delivering municipal services (Contd.)	Reversing the spatial effect of apartheid		8 Sustainable human settlements and improved quality of household life		Integrated Human Settlement	Improved living conditions
	Transition to a low-carbon economy		10 Environment assets and natural resources that are well protected and continually enhanced		Protected and safe environment	The protection of flora and Fauna for sustainable eco-tourism and agro-economy
	Quality health care for all	Ensuring quality health care and social security for all citizens	2 A long and healthy life for all South Africans			

7. PROJECTED MONTHLY REVENUE AND EXPENDITURE

One of the most important and basic priorities for any municipality is to collect all its revenue as budgeted for – the failure to collect all such revenue will undermine the ability of the municipality to deliver on services. The municipality MUST ensure that it has instituted measures to achieve monthly revenue targets for each revenue source. The revenue projections relate to actual cash expected to be collected and should reconcile to the cash flow statement approved with the budget documentation. The reason for specifying actual revenue collected rather than accrued (billed) revenue is to ensure that expenditure does not exceed actual income.

The expenditure projections relate to cash paid and should reconcile to the cash flow (reconciliation between revenue and expenditure per month) It is necessary to manage and monitor cash flow on a monthly basis to ensure that expenditure do not exceed income, which if not properly managed might lead to the municipality running into financial difficulties.

This section of the document is based upon the Budget MBRR A1 Schedules that serve as supporting documentation for the budget, in particular Schedules SA 25 - SA 30 and will deal with the following:

Monthly Revenue Projections:	Monthly Expenditure Projections:	Cash Flow Projections:
a. Revenue by source; b. Revenue by vote; c. Revenue in terms of standard classifications.	a. Expenditure by type; b. Overall expenditure: i. By vote ii. In terms of standard classifications c. Capital expenditure: i. By vote ii. In terms of standard classifications	a. Cash receipts by source b. Cash payments by type

The SDBIP information on revenue and expenditure will be monitored and reported monthly in terms of section 71 of the MFMA

LIM472 Elias Motsoaledi - Supporting Table SA25 Budgeted monthly revenue by source

Description	Budget Year 2016/17												Medium Term Revenue and Expenditure Framework		
	July	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	June	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
Revenue By Source															
Property rates	1 998	1 998	1 998	1 998	1 998	1 998	1 998	1 998	1 998	1 998	1 998	1 998	23 981	25 468	26 971
Property rates - penalties & collection charges	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Service charges - electricity revenue	5 042	4 942	5 072	5 452	5 257	5 602	5 877	5 932	7 094	7 127	7 945	7 989	73 328	77 874	82 469
Service charges - water revenue	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Service charges - sanitation revenue	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Service charges - refuse revenue	648	648	648	648	648	648	648	648	648	648	648	648	7 774	8 256	8 743
Service charges - other												–	–	–	–
Rental of facilities and equipment	76	76	76	76	76	76	76	76	76	76	76	76	912	969	1 026
Interest earned - external investments	220	230	200	310	315	350	350	350	360	381	381	381	3 829	4 066	4 306
Interest earned - outstanding debtors	510	510	510	510	510	510	510	510	510	510	510	510	6 123	6 503	6 887
Dividends received												–	–	–	–
Fines	150	60	70	60	60	160	135	100	59	168	160	160	1 342	1 425	1 509
Licences and permits	422	422	422	422	422	422	422	422	422	422	422	422	5 060	5 373	5 691
Agency services												–	–	–	–
Transfers recognised - operational	87 794	133	233	533	70 261	333	233	341	52 730	246	133	133	213 105	227 853	243 113
Other revenue	394	244	254	178	84	274	134	212	174	174	15	15	2 152	2 285	2 420
Gains on disposal of PPE												–	–	–	–
Total Revenue excluding capital transfers	**97 254**	**9 263**	**9 483**	**10 187**	**79 631**	**10 373**	**10 383**	**10 590**	**64 071**	**11 751**	**12 288**	**12 332**	**337 606**	**360 073**	**383 133**

LIM472 Elias Motsoaledi - Supporting Table SA25 Budgeted monthly expenditure by type

Description	Budget Year 2016/17												Medium Term Revenue and Expenditure Framework		
	July	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	June	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
Expenditure By Type															
Employee related costs	8 454	8 504	8 564	8 546	8 469	15 248	8 734	8 514	8 516	8 544	8 494	8 469	109 053	115 814	122 648
Remuneration of councillors	1 576	1 576	1 576	1 576	1 576	1 576	1 576	1 576	1 576	1 576	1 576	1 576	18 908	20 081	21 265
Debt impairment	–	–	–	–	–	–	–	–	–	–	–	12 688	12 688	13 474	14 269
Depreciation & asset impairment	–	–	–	–	–	–	–	–	–	–	–	35 796	35 796	38 016	40 259
Finance charges	5	5	5	5	5	5	5	5	5	5	5	5	60	12	–
Bulk purchases	4 500	4 500	5 000	5 000	5 500	5 000	5 461	5 000	6 000	6 000	6 000	7 000	64 961	68 988	73 059
Other materials	585	193	351	134	555	173	441	136	480	197	266	437	3 945	4 190	4 437
Contracted services	1 938	1 528	1 378	1 498	1 798	1 528	2 328	1 378	2 498	1 428	1 628	1 628	20 550	18 638	19 738
Transfers and grants	152	227	152	152	202	152	152	227	152	252	152	152	2 128	2 260	2 393
Other expenditure	8 504	6 366	4 982	5 372	5 237	4 249	4 495	5 425	3 922	4 069	4 282	3 921	60 826	60 495	61 379
Loss on disposal of PPE												–	–	–	–
Total Expenditure	**25 712**	**22 898**	**22 007**	**22 283**	**23 342**	**27 931**	**23 191**	**22 260**	**23 147**	**22 071**	**22 402**	**71 671**	**328 915**	**341 969**	**359 446**
Surplus/(Deficit)	**71 541**	**(13 635)**	**(12 524)**	**(12 096)**	**56 289**	**(17 558)**	**(12 808)**	**(11 671)**	**40 924**	**(10 320)**	**(10 113)**	**(59 339)**	**8 690**	**18 104**	**23 687**
Transfers recognised - capital	9 680	16 200	10 285	8 605	11 850	6 899	1 900	–	–	–	–	10 000	75 419	66 212	69 386
Contributions recognised - capital	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Contributed assets	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Surplus/(Deficit) after capital transfers	**81 221**	**2 565**	**(2 239)**	**(3 491)**	**68 139**	**(10 659)**	**(10 908)**	**(11 671)**	**40 924**	**(10 320)**	**(10 113)**	**(49 339)**	**84 109**	**84 316**	**93 073**
Taxation	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Attributable to minorities	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Share of surplus/ (deficit) of associate	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Surplus/(Deficit)	**81 221**	**2 565**	**(2 239)**	**(3 491)**	**68 139**	**(10 659)**	**(10 908)**	**(11 671)**	**40 924**	**(10 320)**	**(10 113)**	**(49 339)**	**84 109**	**84 316**	**93 073**

LIM472 Elias Motsoaledi - Supporting Table SA26 Budgeted monthly revenue and expenditure (municipal vote)

Description	Budget Year 2016/17												Medium Term Revenue and Expenditure Framework		
	July	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	June	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
Revenue by Vote															
Vote 1 - Executive & Council	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 2 - Office of the Municipal Manager	–	–	–	–	–	–	–	–	–	–	–	–	–	–	761
Vote 3 - Budget & Treasury	90 585	2 935	2 925	3 349	72 988	3 205	2 995	3 161	55 542	3 120	2 907	2 907	246 619	264 608	281 276
Vote 4 - Corporate Services												11	11	12	13
Vote 5 - Community Services	1 252	1 162	1 172	1 162	1 162	1 262	1 237	1 202	1 161	1 270	1 262	1 262	14 568	15 471	16 384
Vote 6 - Technical Services	14 998	21 268	15 573	14 183	17 233	12 707	7 953	6 128	7 270	7 263	8 021	18 065	150 659	146 117	154 006
Vote 7 - Strategic Development												–	–	–	–
Vote 8 - Development Planning	97	97	97	97	97	97	97	97	97	97	97	97	1 167	76	81
Vote 9 - Executive Support	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Total Revenue by Vote	**106 933**	**25 462**	**19 767**	**18 791**	**91 480**	**17 271**	**12 282**	**10 589**	**64 070**	**11 750**	**12 287**	**22 342**	**413 025**	**426 285**	**452 519**
Expenditure by Vote to be appropriated															
Vote 1 - Executive & Council	2 128	2 352	2 263	2 209	2 492	2 110	2 054	2 506	2 178	2 422	2 264	2 130	27 109	28 789	30 488
Vote 2 - Office of the Municipal Manager	4 416	1 657	987	1 085	1 533	1 788	778	1 025	836	885	883	2 653	18 526	19 675	20 836
Vote 3 - Budget & Treasury	2 566	2 409	1 956	2 358	2 978	3 224	3 011	2 048	3 464	1 890	1 982	43 168	71 054	72 273	76 537
Vote 4 - Corporate Services	2 594	2 264	2 577	3 173	1 924	2 794	2 197	3 199	2 054	2 240	2 053	323	27 391	29 089	30 805
Vote 5 - Community Services	4 007	3 422	3 542	3 123	3 911	5 692	3 555	3 437	3 658	3 443	3 464	6 470	47 723	48 186	51 029
Vote 6 - Technical Services	8 394	8 188	8 511	8 423	9 007	9 736	9 404	8 336	8 961	9 073	9 511	15 249	112 793	118 129	122 400
Vote 7 - Strategic Development												–	–	–	–
Vote 8 - Development Planning	391	1 471	1 102	865	419	856	1 002	630	834	1 070	985	406	10 031	10 653	11 281
Vote 9 - Executive Support	1 217	1 135	1 068	1 047	1 078	1 732	1 189	1 080	1 162	1 049	1 259	1 274	14 288	15 174	16 070
Total Expenditure by Vote	**25 712**	**22 898**	**22 007**	**22 283**	**23 342**	**27 931**	**23 191**	**22 260**	**23 147**	**22 071**	**22 402**	**71 671**	**328 915**	**341 969**	**359 446**
Surplus/(Deficit) before assoc.	**81 220**	**2 564**	**(2 240)**	**(3 492)**	**68 138**	**(10 660)**	**(10 909)**	**(11 672)**	**40 923**	**(10 321)**	**(10 114)**	**(49 329)**	**84 109**	**84 316**	**93 073**
Taxation	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Attributable to minorities	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Share of surplus/ (deficit) of associate	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Surplus/(Deficit)	**81 220**	**2 564**	**(2 240)**	**(3 492)**	**68 138**	**(10 660)**	**(10 909)**	**(11 672)**	**40 923**	**(10 321)**	**(10 114)**	**(49 329)**	**84 109**	**84 316**	**93 073**

LIM472 Elias Motsoaledi - Supporting Table SA27 Budgeted monthly revenue (standard classification)

Description	Budget Year 2016/17												Medium Term Revenue and Expenditure Framework		
	July	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	April	May	June	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
Revenue - Standard															
Governance and administration	**90 586**	**2 936**	**2 926**	**3 350**	**72 989**	**3 206**	**2 996**	**3 162**	**55 543**	**3 121**	**2 908**	**2 908**	**246 631**	**264 620**	**282 049**
Executive and council												–	–	–	761
Budget and treasury office	90 585	2 935	2 925	3 349	72 988	3 205	2 995	3 161	55 542	3 120	2 907	2 907	246 619	264 608	281 276
Corporate services	1	1	1	1	1	1	1	1	1	1	1	1	11	12	13
Community and public safety	**154**	**64**	**73**	**63**	**63**	**163**	**139**	**104**	**63**	**172**	**163**	**163**	**1 384**	**1 470**	**1 557**
Community and social services	3	3	3	3	3	3	3	3	3	3	3	3	39	42	44
Sport and recreation	0	0	0	0	0	0	0	0	0	0	0	0	3	3	4
Public safety	150	60	70	60	60	160	135	100	59	168	160	160	1 342	1 425	1 509
Housing	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Health	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Economic and environmental services	**10 475**	**14 245**	**8 420**	**7 050**	**10 695**	**5 724**	**695**	**715**	**695**	**655**	**595**	**10 595**	**70 558**	**63 692**	**67 308**
Planning and development	97	97	97	97	97	97	97	97	97	97	97	97	1 167	76	81
Road transport	10 378	14 148	8 323	6 953	10 598	5 627	598	618	598	558	498	10 498	69 391	63 616	67 227
Environmental protection	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Trading services	**5 719**	**8 219**	**8 349**	**8 329**	**7 734**	**8 179**	**8 454**	**6 609**	**7 771**	**7 804**	**8 622**	**8 665**	**94 452**	**96 502**	**101 605**
Electricity	5 042	7 542	7 672	7 652	7 057	7 502	7 777	5 932	7 094	7 127	7 945	7 989	86 328	87 874	92 469
Water	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Waste water management	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Waste management	677	677	677	677	677	677	677	677	677	677	677	677	8 124	8 627	9 136
Other	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Total Revenue - Standard	**106 934**	**25 463**	**19 768**	**18 792**	**91 481**	**17 272**	**12 283**	**10 590**	**64 071**	**11 751**	**12 288**	**22 332**	**413 025**	**426 285**	**452 519**
		33 105	27 541	26 544	98 638	24 874	20 160	16 622	71 266	18 978	20 334				

LIM472 Elias Motsoaledi - Supporting Table SA27 Budgeted monthly expenditure (standard classification)

Description	Budget Year 2016/17												Medium Term Revenue and Expenditure Framework		
	July	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	April	May	June	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
Expenditure - Standard															
Governance and administration	**12 921**	**9 817**	**8 852**	**9 872**	**10 004**	**11 647**	**9 230**	**9 857**	**9 694**	**8 485**	**8 441**	**49 547**	**158 368**	**165 001**	**174 736**
Executive and council	6 745	4 101	3 370	3 471	4 106	4 070	2 920	3 678	3 126	3 475	3 324	3 250	45 635	48 464	51 324
Budget and treasury office	2 566	2 409	1 956	2 358	2 978	3 224	3 011	2 048	3 464	1 890	1 982	43 168	71 054	72 273	76 537
Corporate services	3 609	3 307	3 526	4 043	2 920	4 353	3 299	4 132	3 105	3 120	3 135	3 130	41 679	44 263	46 875
Community and public safety	**1 826**	**1 941**	**1 777**	**1 619**	**2 178**	**3 107**	**1 856**	**1 962**	**1 743**	**1 838**	**1 782**	**1 793**	**23 423**	**24 875**	**26 342**
Community and social services	724	712	715	689	837	1 517	706	750	729	698	701	745	9 521	10 112	10 708
Sport and recreation	166	76	146	76	166	140	176	76	86	156	76	86	1 431	1 520	1 610
Public safety	936	1 153	916	854	1 175	1 450	974	1 136	928	983	1 004	961	12 470	13 243	14 024
Housing	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Health	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Economic and environmental services	**4 045**	**4 916**	**4 428**	**3 915**	**3 758**	**5 265**	**4 693**	**3 847**	**3 747**	**3 933**	**4 289**	**3 433**	**50 267**	**51 726**	**52 079**
Planning and development	391	1 471	1 102	865	419	856	1 002	630	834	1 070	985	406	10 031	10 653	11 281
Road transport	3 654	3 445	3 326	3 050	3 339	4 409	3 690	3 217	2 912	2 863	3 303	3 028	40 236	41 073	40 798
Environmental protection	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Trading services	**6 921**	**6 224**	**6 951**	**6 877**	**7 401**	**7 912**	**7 412**	**6 594**	**7 963**	**7 815**	**7 890**	**16 898**	**96 858**	**100 367**	**106 289**
Electricity	5 260	5 145	5 661	5 798	6 146	6 012	6 185	5 586	6 472	6 627	6 609	12 667	78 171	83 017	87 915
Water	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Waste water management	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Waste management	1 661	1 079	1 289	1 079	1 255	1 900	1 227	1 008	1 491	1 188	1 281	4 231	18 687	17 350	18 374
Other	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Total Expenditure - Standard	**25 712**	**22 898**	**22 007**	**22 283**	**23 342**	**27 931**	**23 191**	**22 260**	**23 147**	**22 071**	**22 402**	**71 671**	**328 915**	**341 969**	**359 446**
Surplus/(Deficit) before assoc.	**81 221**	**2 565**	**(2 239)**	**(3 491)**	**68 139**	**(10 659)**	**(10 908)**	**(11 671)**	**40 924**	**(10 320)**	**(10 113)**	**(49 339)**	**84 109**	**84 316**	**93 073**
Share of surplus/ (deficit) of associate	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Surplus/(Deficit)	**81 221**	**2 565**	**(2 239)**	**(3 491)**	**68 139**	**(10 659)**	**(10 908)**	**(11 671)**	**40 924**	**(10 320)**	**(10 113)**	**(49 339)**	**84 109**	**84 316**	**93 073**

LIM472 Elias Motsoaledi - Supporting Table SA28 Budgeted monthly capital expenditure (municipal vote)

Description	Budget Year 2016/17												Medium Term Revenue and Expenditure Framework		
	July	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	April	May	June	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
Multi-year expenditure ***to be appropriated***															
Vote 1 - Executive & Council	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 2 - Office of the Municipal Manager	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 3 - Budget & Treasury	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 4 - Corporate Services	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 5 - Community Services	–	–	–	–	300	–	–	–	300	–	–	–	600	1 000	500
Vote 6 - Technical Services	8 266	13 759	10 999	5 912	10 873	5 501	2 900	730	428	3 120	–	1 130	63 619	66 471	83 886
Vote 7 - Strategic Development	–		–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 8 - Development Planning	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 9 - Executive Support	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Capital multi-year expenditure sub-total	**8 266**	**13 759**	**10 999**	**5 912**	**11 173**	**5 501**	**2 900**	**730**	**728**	**3 120**	**–**	**1 130**	**64 219**	**67 471**	**84 386**
Single-year expenditure ***to be appropriated***															
Vote 1 - Executive & Council	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 2 - Office of the Municipal Manager	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 3 - Budget & Treasury	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 4 - Corporate Services	50	100	150	–	–	100	50	50	50	100	–	–	650	–	–
Vote 5 - Community Services	–	500	–	100	–	–	780	200	200	200	200	–	2 180	–	–
Vote 6 - Technical Services	7 598	5 119	3 095	2 842	2 850	2 341	1 865	755	650	100	–	185	27 400	12 741	3 500
Vote 7 - Strategic Development	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 8 - Development Planning	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 9 - Executive Support	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Capital single-year expenditure sub-total	**7 648**	**5 719**	**3 245**	**2 942**	**2 850**	**2 441**	**2 695**	**1 005**	**900**	**400**	**200**	**185**	**30 230**	**12 741**	**3 500**
Total Capital Expenditure	**15 914**	**19 478**	**14 244**	**8 854**	**14 023**	**7 942**	**5 595**	**1 735**	**1 628**	**3 520**	**200**	**1 315**	**94 449**	**80 212**	**87 886**

LIM472 Elias Motsoaledi - Supporting Table SA29 Budgeted monthly capital expenditure (standard classification)

Description	Budget Year 2016/17												Medium Term Revenue and Expenditure Framework		
	July	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	June	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
Capital Expenditure - Standard															
Governance and administration	**50**	**100**	**150**	**–**	**–**	**100**	**50**	**50**	**50**	**100**	**–**	**–**	**650**	**–**	**–**
Executive and council	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Budget and treasury office	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Corporate services	50	100	150	–	–	100	50	50	50	100	–	–	650	–	–
Community and public safety	**–**	**500**	**–**	**100**	**300**	**–**	**180**	**–**	**300**	**–**	**–**	**–**	**1 380**	**1 000**	**500**
Community and social services	–	500	–	100	300	–	–	–	300	–	–	–	1 200	1 000	500
Sport and recreation	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Public safety	–	–	–	–	–	–	180	–	–	–	–	–	180	–	–
Housing/Health	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Economic and environmental services	**15 864**	**15 778**	**10 994**	**6 554**	**11 923**	**5 442**	**3 365**	**1 485**	**1 078**	**3 220**	**–**	**1 315**	**77 019**	**67 712**	**77 386**
Planning and development	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Road transport	15 864	15 778	10 994	6 554	11 923	5 442	3 365	1 485	1 078	3 220	–	1 315	77 019	67 712	77 386
Environmental protection	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Trading services	**–**	**3 100**	**3 100**	**2 200**	**1 800**	**2 400**	**2 000**	**200**	**200**	**200**	**200**	**–**	**15 400**	**11 500**	**10 000**
Electricity	–	3 100	3 100	2 200	1 800	2 400	1 900	–	–	–	–	–	14 500	11 500	10 000
Water & Waste water management	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Waste management	–	–	–	–	–	–	100	200	200	200	200	–	900	–	–
Total Capital Expenditure - Standard	**15 914**	**19 478**	**14 244**	**8 854**	**14 023**	**7 942**	**5 595**	**1 735**	**1 628**	**3 520**	**200**	**1 315**	**94 449**	**80 212**	**87 886**
Funded by:															
National Government	10 020	16 426	11 155	7 195	12 760	6 380	4 765	1 305	1 078	3 020	–	**1 315**	**75 419**	**66 212**	**69 386**
Provincial Government	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
District Municipality	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Transfers recognised - capital	**10 020**	**16 426**	**11 155**	**7 195**	**12 760**	**6 380**	**4 765**	**1 305**	**1 078**	**3 020**	**–**	**1 315**	**75 419**	**66 212**	**69 386**
Public contributions/donations/borrowing	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Internally generated funds	**5 894**	**3 052**	**3 089**	**1 659**	**1 263**	**1 562**	**830**	**430**	**550**	**500**	**200**	**–**	**19 030**	**14 000**	**18 500**
Total Capital Funding	**15 914**	**19 478**	**14 244**	**8 854**	**14 023**	**7 942**	**5 595**	**1 735**	**1 628**	**3 520**	**200**	**1 315**	**94 449**	**80 212**	**87 886**

LIM472 Elias Motsoaledi - Supporting Table SA30 Budgeted monthly cash flow (Cash Receipts by Source)

MONTHLY CASH FLOWS	Budget Year 2016/17												Medium Term Revenue and Expenditure Framework		
	July	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	April	May	June	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
Cash Receipts By Source													1		
Property rates	1 859	1 859	1 859	1 859	1 859	1 859	1 859	1 859	1 859	1 859	1 859	1 859	22 302	23 685	25 083
Property rates - penalties & collection charges	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Service charges - electricity revenue	4 689	4 596	4 717	5 070	4 889	5 210	5 465	5 517	6 597	6 628	7 389	7 429	68 195	72 423	76 696
Service charges - water revenue	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Service charges - sanitation revenue	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Service charges - refuse revenue	551	551	551	551	551	551	551	551	551	551	551	551	6 608	7 017	7 431
Service charges - other	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Rental of facilities and equipment	71	71	71	71	71	71	71	71	71	71	71	71	848	901	954
Interest earned - external investments	220	230	200	310	315	350	350	350	360	381	381	381	3 829	4 066	4 306
Interest earned - outstanding debtors	153	153	153	153	153	153	153	153	153	153	153	153	1 837	1 951	2 066
Dividends received	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Fines	45	18	21	18	18	48	41	30	18	50	48	48	403	428	453
Licences and permits	422	422	422	422	422	422	422	422	422	422	422	422	5 060	5 373	5 691
Agency services	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Transfer receipts - operational	89 285	438	–	–	70 457	–	–	329	52 596	–	–	–	213 105	227 853	243 113
Other revenue	394	244	254	178	84	274	134	212	174	174	15	15	2 152	2 285	2 420
Cash Receipts by Source	**97 688**	**8 580**	**8 246**	**8 630**	**78 817**	**8 936**	**9 044**	**9 492**	**62 800**	**10 289**	**10 887**	**10 928**	**324 338**	**345 983**	**368 213**
Other Cash Flows by Source															
Transfer receipts - capital	10 786	1 500	5 640	22 435	4 730	3 900	1 500	2 730	19 198	2 000	–	1 000	75 419	66 212	69 386
Contributions recognised - capital & Contributed assets	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Proceeds on disposal of PPE	–	–	–	–	–	–	–	–	–	–	–	5 000	5 000	–	–
Short term loans	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Borrowing long term/refinancing	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Increase (decrease) in consumer deposits	25	12	105	60	45	124	14	30	12	14	18	41	500	531	562
Total Cash Receipts by Source	**108 499**	**10 092**	**13 991**	**31 125**	**83 592**	**12 960**	**10 558**	**12 252**	**82 010**	**12 303**	**10 905**	**16 969**	**405 257**	**412 726**	**438 161**

LIM472 Elias Motsoaledi - Supporting Table SA30 Budgeted monthly cash flow (Cash Payments by Type)

MONTHLY CASH FLOWS	Budget Year 2016/17												Medium Term Revenue and Expenditure Framework		
	July	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	April	May	June	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
Cash Payments by Type															
Employee related costs	8 454	8 504	8 564	8 546	8 469	15 248	8 734	8 514	8 516	8 544	8 494	8 469	109 053	115 814	122 648
Remuneration of councillors	1 576	1 576	1 576	1 576	1 576	1 576	1 576	1 576	1 576	1 576	1 576	1 576	18 908	20 081	21 265
Finance charges	–	–	–	–	–	–	–	–	–	–	–	60	60	12	–
Bulk purchases - Electricity	4 500	4 500	5 000	5 000	5 500	5 000	5 461	5 000	6 000	6 000	6 000	7 000	64 961	68 988	73 059
Bulk purchases - Water & Sewer	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Other materials	585	193	351	134	555	173	441	136	480	197	266	437	3 945	4 190	4 437
Contracted services	1 938	1 528	1 378	1 498	1 798	1 528	2 328	1 378	2 498	1 428	1 628	1 628	20 550	18 638	19 738
Transfers and grants - other municipalities	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Transfers and grants - other	152	227	152	152	202	152	152	227	152	252	152	152	2 128	2 260	2 393
Other expenditure	9 095	5 958	5 574	4 964	5 829	3 841	5 087	6 017	4 513	4 661	4 873	413	60 826	60 495	61 379
Cash Payments by Type	**26 299**	**22 485**	**22 594**	**21 869**	**23 928**	**27 518**	**23 777**	**22 847**	**23 734**	**22 657**	**22 988**	**19 734**	**280 431**	**290 479**	**304 918**
Other Cash Flows/Payments by Type															
Capital assets	15 914	19 478	14 244	8 854	14 023	7 942	5 595	1 735	1 628	3 520	200	1 315	94 449	80 212	87 886
Repayment of borrowing	780	780	780	780	780	780	780	780	780	780	780	780	9 357	6 264	–
Other Cash Flows/Payments	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Total Cash Payments by Type	**42 993**	**42 742**	**37 618**	**31 504**	**38 731**	**36 240**	**30 152**	**25 362**	**26 142**	**26 957**	**23 968**	**21 829**	**384 237**	**376 955**	**392 804**
NET INCREASE/(DECREASE) IN CASH HELD	**65 506**	**(32 650)**	**(23 626)**	**(379)**	**44 861**	**(23 280)**	**(19 594)**	**(13 109)**	**55 868**	**(14 655)**	**(13 063)**	**(4 860)**	**21 020**	**35 771**	**45 357**
Cash/cash equivalents at the month/year begin:	6 238	71 744	39 094	15 468	15 090	59 950	36 671	17 077	3 967	59 835	45 181	32 118	6 238	27 259	63 030
Cash/cash equivalents at the month/year end:	71 744	39 094	15 468	15 090	59 950	36 671	17 077	3 967	59 835	45 181	32 118	27 259	27 259	63 030	108 387

8. SERVICE DELIVERY AND PERFORMANCE INDICATORS

The high level non-financial measurable performance objectives in the form of service delivery targets and other performance indicators form part of this section of the SDBIP. These indicators and targets will be cascaded to departmental scorecards, which will be used for internal monitoring of the organisation and relevant individuals.

8.1. OFFICE OF THE MUNICIPAL MANAGER – VOTE

IDP Strategic Scorecard

KPA 2: Institutional Development and Municipal Transformation
Strategic Goal: Capacitated and effective human capital

Strategic Objective	Programme	KPI	IDP Ref	Budget Source	Audited Baseline 2014/15	2016/17					POE
						1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Annual	
Improved efficiency and effectiveness of the Municipal Administration	Performance Management	% of KPIs and projects attaining organisational targets (total organisation) by 30 June 2017	2.5	Opex	New	100%	100%	100%	100%	100%	Annual Performance Report and Internal Audit quarterly report
		Final SDBIP approved by the Mayor within 28 days after approval of Budget	2.2	Opex	1	N/A	N/A	N/A	1	1	Signed SDBIP

KPA 3: Local Economic Development
Strategic Goal: Growing inclusive economy

Strategic Objective	Programme	KPI	IDP Ref	Budget Source	Audited Baseline 2014/15	2016/17					POE
						1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Annual	
To facilitate economic growth and sustainable job creation	EPWP	MOU signed between the municipality and Dept., of Public Works stipulating the EPWP Targets by 30 June 2016	3.4	Opex	New	1	N/A	N/A	N/A	1	Signed EPWP MOU

KPA 5: Municipal Financial Viability and Management
Strategic Goal: Sustainable Financial Viability

Strategic Objective	Programme	KPI	IDP Ref	Budget Source	Audited Baseline 2014/15	2016/17					POE
						1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Annual	
To implement sound Financial management practices	Expenditure	% spend of the Total Operational Budget excluding non-cash items by the 30 June 2017	5.7	Opex	98%	N/A	N/A	N/A	100%	100%	Section 72 financial report
		Remuneration (Employee Related Costs and Councillors Remuneration) as % of Total Operating Expenditure per quarter	5.8	Opex	36%	<39%	<39%	<39%	<39%	<39%	Section 72 financial report

KPA 6: Good Governance and Public Participation
Strategic Goal: Sound Governance

Strategic Objective	Programme	KPI	IDP Ref	Budget Source	Audited Baseline 2014/15	2016/17					POE
						1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Annual	
To strengthen participatory governance within the community	Good Governance	Submission of Final audited consolidated Annual Report to Council on or before 28 January 2017	6.1	Opex	1	N/A	N/A	1	N/A	1	Annual Report
		% of Council meetings resolutions resolved within the prescribed timeframe (3 months)	6.2	Opex	New	100%	100%	100%	100%	100%	Copies of all resolutions raised and management response / intervention to resolve
	IDP Development	Final IDP tabled and approved by Council by the 31 May 2017	6.3	Opex	1	N/A	N/A	1	N/A	1	Final IDP

KPA 6: Good Governance and Public Participation
Strategic Goal: Sound Governance

Strategic Objective	Programme	KPI	IDP Ref	Budget Source	Audited Baseline 2014/15	2016/17					POE
						1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Annual	
To create a culture of accountability and transparency	Audit	Obtain an Unqualified Auditor General opinion for the 2015/16 financial year	6.4	Opex	Qualified Opinion	N/A	1	N/A	N/A	Unqualified Opinion	Final AG Management Report
		% of Auditor General matters resolved as per the approved audit action plan by 30 June 2017 (Total organisation)	6.5	Opex	100%	N/A	N/A	50%	100%	100%	Quarterly AG Action Plan
	Risk Management	% execution of identified risk management plan within prescribed timeframes per quarter (Total organisation)	6.6	Opex	100%	N/A	50%	70%	80%	80%	Quarterly Risk management committee reports

SDBIP Scorecard

KPA 2: Institutional Development and Municipal Transformation
Strategic Goal: Capacitated and effective human capital

Strategic Objective	Programme	KPI	IDP Link	Budget R 000's	Baseline 2014/15	2016/17					POE
						1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Annual	
Improved efficiency and effectiveness of the Municipal Administration	Performance Management	# of formal bi-annual performance reviews conducted with Section 56 employees	2.5	Opex	2	N/A	N/A	2	NA	2	Copies of Agenda and individual managers signed assessment forms
		% of KPIs and projects attaining organisational targets by 30 Jun 2017 (OMM)	2.5	Opex	45,5%	100%	100%	100%	100%	100%	Annual Performance Report and Internal Audit quarterly reports
	New / Review Polices	# of new / reviewed policies approved by Council by 30 Jun 2017 (OMM)		Opex	N/A	N/A	N/A	N/A	1	1	Copies of policies and Council resolution

KPA 5: Municipal Financial Viability and Management
Strategic Goal: Sustainable Financial Viability

Strategic Objective	Programme	KPI	IDP Link	Budget R 000's	Baseline 2014/15	2016/17					POE
						1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Annual	
To implement sound Financial management practices	Expenditure	% spend of the departmental operational Budget by 30 Jun 2017 (OMM)	**5.7**	Opex	99%	25%	50%	75%	95%	95%	Section 72 financial report
	Financial Management	% spend on total employee remuneration in terms of the operational budget by 30 Jun 2017	5.8	109053	37,2%	<32.3%	<32.3%	<32.3%	<32.3%	<32.3%	Section 72 financial report
	SCM	% attendance at scheduled Bid Committee meetings by the 30 Jun 2017 (OMM)	5.6	Opex	N/A	100%	100%	100%	100%	100%	Attendance register

KPA 6: Good Governance and Public Participation
Strategic Goal: Sound Governance

Strategic Objective	Programme	KPI	IDP Link	Budget R 000's	Baseline 2014/15	2016/17					POE
						1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Annual	
To strengthen participatory governance within the community	Good Governance	Submission of draft unaudited consolidated Annual Report to Council by the 28th August 2016	6.2	Opex	1	1	N/A	N/A	N/A	1	Draft Annual Report
		Submission of Annual Report Oversight Report to Council by the 30th March 2017	6.3	Opex	1	N/A	1	N/A	N/A	1	Annual Performance Oversight Report and Council resolution
Improved efficiency and effectiveness of the Municipal Administration	Performance Management	Adjusted Budget and SDBIP approved by the Mayor by the 28th February 2017	2.2	Opex	1	N/A	1	N/A	N/A	1	Adjusted Budget & SDBIP
To strengthen participatory governance within the community	IDP Development	2018/19 IDP review Process Plan approved by 30th June 2017	6.3	Opex	1	N/A	N/A	N/A	1	1	Approved IDP Framework and Plan
		Draft 2017/18 IDP tabled before Council for adoption by March 2017	6.3	Opex	1	N/A	N/A	1	N/A	1	Draft IDP

KPA 6: Good Governance and Public Participation
Strategic Goal: Sound Governance

Strategic Objective	Programme	KPI	IDP Link	Budget R 000's	Baseline 2014/15	2016/17					POE
						1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Annual	
To create a culture of accountability and transparency	Risk management	# of Risk Management reports submitted to the Risk Management Committee per quarter	6.4	Opex	4	1	1	1	1	4	Quarterly Risk Report
		Number of quarterly Risk Management Committee meetings convened by June 2017	6.4	Opex	4	1	1	1	1	4	Quarterly Risk management committee reports and minutes/ attendance register
		% execution of identified risk management plan within prescribed timeframes per quarter (OMM)	6.4	Opex	100%	N/A	100%	100%	100%	100%	Quarterly Risk management committee reports
		# of Administrative staff workshops held in terms of Risk, Fraud and Corruption by 30 Jun 2017	6.4	Opex	New	1	1	1	1	4	Workshop attendance register

KPA 6: Good Governance and Public Participation
Strategic Goal: Sound Governance

Strategic Objective	Programme	KPI	IDP Link	Budget R 000's	Baseline 2014/15	2016/17					POE
						1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Annual	
To create a culture of accountability and transparency	Audit	# of Internal Audit reports submitted to the Audit Committee per quarter	6.4	Opex	N/A	N/A	3	3	3	9	Quarterly IA status reports and committee minutes
		# of quarterly Performance Audit Committee meetings held	6.4	Opex	N/A	1	1	1	1	4	Audit Performance committee meeting report and minutes/ attendance register
		% of Internal Audit Findings resolved per quarter as per the Audit Plan (total organisation)	6.4	Opex	62% 24% in progress	N/A	100%	100%	100%	100%	Quarterly IA status reports
		% of AG Management Letter findings resolved by 30 Jun 2017	6.5	Opex	100%	N/A	N/A	50%	100%	100%	Quarterly AG Action Plan

Operational Projects

Strategic Goal	Strategic Objective	Project	IDP Link	Project Ref	Budget R 000's	Dates		2016/17			
						Start	End	Qtr 1 Milestone	Qtr 2 Milestone	Qtr 3 Milestone	Qtr 4 Milestone
Sound Governance	To create a culture of accountability and transparency	Develop 2017/18 Risk Management Plan in line with detailed time schedule	6.4	0MM 1	Opex	Apr-16	Jun-17	N/A	N/A	N/A	Submit for approval by Council
		2017/18 Fraud and Corruption Plan and Strategy reviewed by 30 June 2017	6.7	0MM 3	Opex	Apr-16	Jun-17	N/A	N/A	N/A	Submit for approval by Council
		Review internal Audit Committee Charter and submit to Council for approval by the 30 Jun 2017	6.4	0MM 4	Opex	Jul-16	Sep-16	Submit Audit Committee Charter to Council for approval	N/A	N/A	N/A
Capacitated and effective human capital	Improved efficiency and effectiveness of the Municipal Administration	Review and update the PMS framework and procedure manual by 30 Jun 2017	2.5	CS 04	Opex	Jan-17	Jun-17	N/A	N/A	Complete review of PMS Framework	Submit to Council for approval

8.2. CORPORATE SERVICES – VOTE

IDP Strategic Scorecard

KPA 2: Institutional Development and Municipal Transformation
Strategic Goal: Capacitated and effective human capital

Strategic Objective	Programme	KPI	IDP Ref	Budget Source	Audited Baseline 2014/15	2016/17					POE
						1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Annual	
To attract, develop and retain ethical and best human capital	Organisational Development	% of approved positions processed within three months of post being vacant (task13 and above)	2.1	Opex	100%	100%	100%	100%	100%	100%	appointment letters
		% of employees from previously disadvantaged groups appointed in the three highest levels of management as per the approved EE plan by the 30 June 2017 (GKPI)	2.3	Opex	100%	N/A	N/A	N/A	100%	100%	Quarterly Equity Employment Plan reports
To attract, develop and retain ethical and best human capital	Organisational Development	% of budget spent implementing the Workplace Skills Plan by the 30 Jun 2017 (GKPI)	2.4	Opex	100%	N/A	N/A	N/A	100%	100%	Section 72 financial report
		Review organisational structure and align to the IDP and Budget by 30 June 2017	2.6	Opex	1	N/A	N/A	N/A	1	1	Approved annual organogram

SDBIP Scorecard

KPA 2: Institutional Development and Municipal Transformation
Strategic Goal: Capacitated and effective human capital

Strategic Objective	Programme	KPI	IDP Link	Budget Source	Audited Baseline 2014/15	2016/17					POE
						1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Annual	
To attract, develop and retain ethical and best human capital	Organisational Development	% approved vacant positions (previously filled) processed within (3) months of post being vacant	2.1	Opex	N/A	100%	100%	100%	100%	100%	appointment letters
		% of beneficiaries trained as per target of Workplace Skill Plan (WSP) by 30 Jun 2017	2.4	Opex	N/A	N/A	N/A	N/A	100%	100%	Approved WSP Report & Annual training report
		# of front line staff trained in the Batho Pele principles before the 30 Sept 2016	2.4	Opex	New	>25	N/A	N/A	N/A	>25	Attendance registers
Improved efficiency and effectiveness of the Municipal Administration	Performance Management	% of KPIs and projects attaining organisational targets by 30 Jun 2017 (CS)	2.5	Opex	95,8%	100%	100%	100%	100%	100%	Annual Performance Report and Internal Audit quarterly report
	New / Review Polices	# of new / reviewed policies approved by Council by 30 Jun 2017		Opex	32	N/A	N/A	N/A	34	34	Copies of policies and Council resolution

KPA 2: Institutional Development and Municipal Transformation
Strategic Goal: Capacitated and effective human capital

Strategic Objective	Programme	KPI	IDP Link	Budget Source	Audited Baseline 2014/15	2016/17					POE
						1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Annual	
Improved efficiency and effectiveness of the Municipal Administration	ICT	# of quarterly ICT steering committee meetings held in terms of the implementation of the ICT governance strategy and policy		Opex	New	1	1	1	1	4	ICT steering committee meeting minutes
To attract, develop and retain ethical and best human capital	Labour Relations	# of quarterly Local Labour Forum (LLF) meetings held as scheduled	2.6	Opex	N/A	2	2	2	2	8	Attendance register
	Workplace Health and Safety & EAP	# of monthly Workplace Health and Safety Forum meetings held as scheduled		Opex	New	N/A	3	3	3	9	Attendance register
		% of legislated posts in terms of Workplace Health and Safety appointed by 30 Jun 2017	2.1	Opex	New	N/A	30%	70%	N/A	100%	Appointment letters
		Conduct a workplace health and safety audit bi-annually		Opex	New	N/A	1	N/A	1	2	Workplace health and safety audit report

KPA 5: Municipal Financial Viability and Management
Strategic Goal: Sustainable Financial Viability

Strategic Objective	Programme	KPI	IDP Link	Budget Source	Baseline 2014/15	2016/17					POE
						1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Annual	
To implement sound Financial management practices	Expenditure	% spend of the Departmental operational Budget by the 30 Jun 2017 (CS)	5.1	Opex	96%	25%	50%	75%	95%	95%	Section 72 financial report
	SCM	% attendance at scheduled Bid Committee meetings by the 30 Jun 2017 (CS)	5.6	Opex	N/A	100%	100%	100%	100%	100%	Attendance register

KPA 6: Good Governance and Public Participation
Strategic Goal: Sound Governance

Strategic Objective	Programme	KPI	IDP Link	Budget R 000's	Baseline 2014/15	2016/17					POE
						1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Annual	
To strengthen participatory governance within the community	Good Governance and oversight	% of AG Management Letter findings resolved by the 30 Jun 2017 (CS)	6.5	Opex	100%	N/A	N/A	50%	100%	100%	Quarterly AG Action Plan
To create a culture of accountability and transparency	Legal	% of Service Level Agreements (SLA's) and Employment Contracts processed within the time frame of 30 days	6.4	Opex	100% (24)	N/A	100%	100%	100%	100%	SLA's and employment contracts
		% of Lease Agreements processed within the time frame of 30 days	6.4	Opex	100% (20)	N/A	100%	100%	100%	100%	Lease agreements
	Audit	% of Internal Audit Findings resolved per quarter as per the Audit Plan (CS)	6.4	Opex	N/A	N/A	100%	100%	100%	100%	Quarterly IA status reports
	Risk	% execution of identified risk management plan within prescribed timeframes per quarter (CS)	6.6	Opex	N/A	N/A	100%	100%	100%	100%	Quarterly Risk management committee reports

Operational Projects

Strategic Goal	Strategic Objective	Project	IDP Link	Project Ref	Budget R 000's	Dates		2016/17			
						Start	End	Qtr 1 Milestone	Qtr 2 Milestone	Qtr 3 Milestone	Qtr 4 Milestone
Capacitated and effective human capital	Improved efficiency and effectiveness of the Municipal Administration	Conduct a skills need audit by 30 Jun 2017	2.4	CS 01	Opex	Jan-17	Jun-17	N/A	N/A	Complete skills need audit	Submit report to OMM for evaluation
		Conduct an employee satisfaction survey by 30 Jun 2017		CS 02	Opex	Jan-17	Jun-17	N/A	N/A	Conduct an employee satisfaction survey	Generate report and submit to OMM
		Review and update the Employment Equity Plan by 30 Jun 2017	2.3	CS 03	Opex	Jan-17	Jun-17	N/A	N/A	Complete review of EEP	N/A

IDP Strategic Scorecard

KPA 4 - Basic Service Delivery and Infrastructure Development
Strategic Goal: Improved Social Well-being

Strategic Objective	Programme	KPI	IDP Ref	Budget Source	Audited Baseline 2014/15	2016/17					POE
						1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Annual	
Facilitate promotion of health and well-being of communities	Facilitate promotion of health and well-being of communities	% of (indigents) households with access to free basic electricity services by 30 Jun 2017 (GKPI)	4.9	N/A	1281 (2.1%)	N/A	N/A	N/A	1500 (2.5%)	1500 (2.5%)	Indigent register

KPA 5: Municipal Financial Viability and Management
Strategic Goal: Sustainable Financial Viability

Strategic Objective	Programme	KPI	IDP Ref	Budget Source	Audited Baseline 2014/15	2016/17					POE
						1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Annual	
To implement sound Financial management practices	Financial Viability	Cost coverage ratio by the 30 June 2017 (GKPI)	5.1	N/A	1,3	N/A	N/A	N/A	1,7	1,7	Section 72 financial report
	Revenue	% outstanding service debtors to revenue by the 30 June 2017 (GKPI)	5.2	N/A	34,1%	N/A	N/A	N/A	30,9%	30,9%	Section 72 financial report
		% Debt coverage ratio by the 30 June 2017 (GKPI)	5.3	N/A	22,9%	N/A	N/A	N/A	20,7%	20.7%	Section 72 financial report
	Compliance to MFMA legislation	Submission of MTRE Budget to Council for approval by the 31 May	5.4	N/A	1	N/A	N/A	N/A	1	1	Approved Budget

KPA 5: Municipal Financial Viability and Management
Strategic Goal: Sustainable Financial Viability

Strategic Objective	Programme	KPI	IDP Ref	Budget Source	Audited Baseline 2014/15	2016/17					POE
						1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Annual	
Sustainable financial growth/viability	Compliance to MFMA legislation	Draft Annual Financial Statements (AFS) submitted and tabled to Council on or before the 28 August 2016	5.5	N/A	1	1	N/A	N/A	N/A	1	Draft Annual Financial Statements
	SCM	# of monthly SCM deviation reports submitted to the MM	5.6	N/A	12	3	3	3	3	12	Monthly SCM deviation reports and signed acknowledgement from MM

SDBIP Scorecard

KPA 2: Institutional Development and Municipal Transformation
Strategic Goal: Capacitated and effective human capital

Strategic Objective	Programme	KPI	IDP Link	Budget R 000's	Baseline 2014/15	2016/17					POE
						1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Annual	
Improved efficiency and effectiveness of the Municipal Administration	New / Review Polices	# of new / reviewed policies approved by Council by 30 Jun 2017 (Finance)		Opex	8	N/A	N/A	N/A	8	8	Copies of policies and Council resolution
	Performance Management	% of KPIs and projects attaining organisational targets by 30 Jun 2017 (Finance)	2.5	Opex	77,8%	100%	100%	100%	100%	100%	Annual Performance Report and Internal Audit quarterly report

KPA 5: Municipal Financial Viability and Management
Strategic Goal: Sustainable Financial Viability

Strategic Objective	Programme	KPI	IDP Link	Budget R 000's	Baseline 2014/15	2016/17					POE
						1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Annual	
Compliance to MFMA legislation	Legislative compliance	# of MFMA checklists submitted per quarter as legislated	5.4	Opex	12	3	3	3	3	12	Submitted MFMA Checklist
		# of monthly section 71 MFMA reports submitted to EXCO within legislative timeframes	5.5	Opex	12	3	3	3	3	12	Section 71 financial report
		# of quarterly section 52(d) MFMA reports submitted to Executive Mayor within legislative timeframes	5.5	Opex	4	1	1	1	1	4	Section 52 report
		Section 72 (midyear) MFMA reports submitted to Executive Mayor within legislative timeframes	5.5	Opex	1	N/A	N/A	1	N/A	1	Section 72 financial report
		Annual submission of the asset verification report to the MM by 30 Sept 2016	5.6	Opex	2	1	N/A	N/A	N/A	1	Fixed Asset verification report

KPA 5: Municipal Financial Viability and Management
Strategic Goal: Sustainable Financial Viability

Strategic Objective	Programme	KPI	IDP Link	Budget R 000's	Baseline 2014/15	2016/17					POE
						1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Annual	
To implement sound financial management practices	Revenue	% of consumer payment level received as compared to that billed by 30 Jun 2017	5.2	Opex	91,8%	<134,8%	<134,8%	<134,8%	<134,8%	<134,8%	Section 72 financial report
	Expenditure	% spend of the departmental operational Budget by 30 Jun 2017 (Finance)	5.1	Opex	38%	25%	50%	75%	95%	95%	Section 72 financial report
		% of approved (compliant) invoices paid within 30 days	5.3	Opex	New	100%	100%	100%	100%	100%	Monthly expenditure invoice reconciliation report
		% spend of the FMG funds by 30 Jun 2017	5.4	FMG 1 625	New	N/A	N/A	N/A	100%	100%	Section 72 financial report

KPA 5: Municipal Financial Viability and Management
Strategic Goal: Sustainable Financial Viability

Strategic Objective	Programme	KPI	IDP Link	Budget R 000's	Baseline 2014/15	2016/17					POE
						1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Annual	
To implement sound financial management practices	SCM	Average # of days elapsed on successful bids awarded as per the competitive bidding process for tenders over R200,000	5.6	Opex	N/A	45	45	45	45	45	BAC reports
		% attendance at scheduled Bid Committee meetings per quarter	5.6	Opex	N/A	100%	100%	100%	100%	100%	Attendance report

KPA 6: Good Governance and Public Participation
Strategic Goal: Sound Governance

Strategic Objective	Programme	KPI	IDP Link	Budget R 000's	Baseline 2014/15	2016/17					POE
						1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Annual	
To create a culture of accountability and transparency	Good Governance	% of AG Management Letter findings resolved by 30 Jun 2017 (Finance)	6.5	Opex	100%	N/A	N/A	50%	100%	100%	Quarterly AG Action Plan
	Audit	Action Plan on issues raised by the Auditor General compiled and tabled to Council by January 2017	6.5	Opex	N/A	N/A	1	N/A	N/A	1	AG Action Plan
		% of Internal Audit Findings resolved per quarter as per the Audit Plan (Finance)	6.4	Opex	N/A	N/A	100%	100%	100%	100%	Quarterly IA status reports
	Risk	% execution of identified risk management plan within prescribed timeframes per quarter (Finance)	6.6	Opex	N/A	N/A	100%	100%	100%	100%	Quarterly Risk management committee reports

Operational Projects

Strategic Goal	Strategic Objective	Project	IDP Link	Project Ref	Budget R 000's	Dates		2016/17			
						Start	End	Qtr 1 Milestone	Qtr 2 Milestone	Qtr 3 Milestone	Qtr 4 Milestone
Sustainable Financial Viability	To implement sound Financial management practices	Effective implementation of the Standard Charter of Accounts (mSCOA) system by the 30 Jun 2017	5.4	F 1	Opex	Jul-16	Jun-17	Progress of implementation and compliance evaluated by NT	Progress of implementation and compliance evaluated by NT	Progress of implementation and compliance evaluated by NT	Report of NT received and decision on way forward made
		Develop a revenue enhancement strategy and submit to Council by the 30 Jun 2017	5.2	F 2	Opex	Jan-16	Jun-17	N/A	N/A	Draft revenue enhancement strategy developed	Draft revenue enhancement strategy submitted to Council for approval by the 30 Jun 2017
		Conduct a data cleansing processes to ensure the revenue database is accurate by 30 Jun 2017	5.2	F 3	Opex	Jan-16	Jun-17	N/A	N/A	Data cleansing processes of revenue database completed	N/A
		Conduct a study to revalidate the indigent register by the 30 Jun 2017	4.9	F 4	Opex	Apr-17	Jun-17	N/A	N/A	N/A	Study to revalidate the indigent register completed

8.4. COMMUNITY SERVICES – VOTE

IDP Strategic Scorecard

KPA 4 - Basic Service Delivery and Infrastructure Development
Strategic Goal: Accessible and Sustainable Infrastructure and Basic Services

Strategic Objective	Programme	KPI	IDP Ref	Budget Source	Audited Baseline 2014/15	2016/17					POE
						1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Annual	
Reduction in the level of Service Delivery backlogs	Waste management	% of households with access to a minimum level of basic waste removal by 30 June 2017 (once per week) (GKPI)	4.5	Opex	16,5%	N/A	N/A	N/A	17,6%	17,6%	Weekly waste collection schedules and Finance billing recon report

SDBIP Scorecard

KPA 2: Institutional Development and Municipal Transformation
Strategic Goal: Capacitated and effective human capital

Strategic Objective	Programme	KPI	IDP Link	Budget R 000's	Baseline 2014/15	2016/17					POE
						1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Annual	
Improved efficiency and effectiveness of the Municipal Administration	New / Review Polices	# of new / reviewed policies approved by Council by 30 Jun 2017		Opex	N/A	N/A	N/A	N/A	2	2	Copies of policies and Council resolution
	Performance Management	% of KPIs and projects attaining organisational targets by 30 Jun 2017 (SS)	2.5	Opex	53,8%	100%	100%	100%	100%	100%	Annual Performance Report and Internal Audit quarterly report

KPA 4 - Basic Service Delivery and Infrastructure Development
Strategic Goal: Accessible and Sustainable Infrastructure and Basic Services
Protected and Safe Environment
Improved Social Well-Being

Strategic Objective	Programme	KPI	IDP Link	Budget R 000's	Baseline 2014/15	2016/17					POE
						1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Annual	
Reduction in the level of service delivery backlog	Waste management	# of existing households in formal settlements provided with solid waste removal services by 30 Jun 2017	4.5	Opex	9 934	100	200	200	200	700 (10534)	Weekly waste collection schedules and Finance billing recon report
Facilitate promotion of health and well-being of communities	Education / Libraries	# of initiatives held at schools to promote the library facilities by 30 Jun 2017	4.4	Opex	N/A	1	1	1	1	4	Invitation acceptance letters, photographs of events

KPA 4 - Basic Service Delivery and Infrastructure Development
Strategic Goal: Protected and Safe Environment
Improved Social Well-Being

Strategic Objective	Programme	KPI	IDP Link	Budget R 000's	Baseline 2014/15	2016/17					POE
						1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Annual	
To ensure communities are contributing towards climate change and reduction of carbon footprint	Environmental management	# of environmental awareness campaigns and greening initiatives conducted in terms of waste management by 30 Jun 2017	4.5	Opex	4	1	1	1	1	4	Reports on the awareness campaigns inclusive of pictures and attendance register if applicable
Increase the accessibility of emergency services to the community	Disaster management	# of Emergency / Disaster risk awareness campaigns conducted by 30 Jun 2017	4.4	Opex	12	1	1	1	1	4	Reports on the awareness campaigns
		% response to reportable incidents based on a 24 hour timeline	4.5	Opex	N/A	100%	100%	100%	100%	100%	Monthly register logging reportable incidents

KPA 5: Municipal Financial Viability and Management
Strategic Goal: Sustainable Financial Viability

Strategic Objective	Programme	KPI	IDP Link	Budget R 000's	Baseline 2014/15	2016/17					POE
						1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Annual	
To implement sound Financial management practices	Expenditure	% spend of the Departmental operational Budget (SS)	5.1	Opex	96%	25%	50%	75%	85%	85%	Section 72 financial report
	SCM	% attendance at scheduled Bid Committee meetings	5.6	Opex	N/A	100%	100%	100%	100%	100%	Attendance register

KPA 6: Good Governance and Public Participation
Strategic Goal: Sound Governance

Strategic Objective	Programme	KPI	IDP Link	Budget R 000's	Baseline 2014/15	2016/17					POE
						1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Annual	
To create a culture of accountability and transparency	Good Governance	% of AG Management Letter findings resolved by 30 Jun 2017 (SS)	6.5	Opex	100%	N/A	N/A	50%	100%	100%	Quarterly AG Action Plan
	Audit	% of Internal Audit Findings resolved per quarter as per the Audit Plan (SS)	6.4	Opex	N/A	N/A	100%	100%	100%	100%	Quarterly IA status reports
	Risk	% execution of identified risk management plan within prescribed timeframes per quarter (SS)	6.6	Opex	N/A	N/A	100%	100%	100%	100%	Quarterly Risk management committee reports

8.5 DEVELOPMENTAL PLANNING AND LED – VOTE

IDP Strategic Scorecard

KPA 1: Spatial Development Analysis and Rationale
Strategic Goal: Integrated human settlements

Strategic Objective	Programme	KPI	IDP Ref	Budget Source	Audited Baseline 2014/15	2016/17					POE
						1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Annual	
To provide a systematic integrated spatial / land development policy	Land Use Management	# of Land Audits conducted by the 30 Jun 2017	1.3	Opex	5	N/A	N/A	N/A	1	1	Land Use Audit reports

KPA 3: Local Economic Development
Strategic Goal: Growing inclusive economy

Strategic Objective	Programme	KPI	IDP Ref	Budget Source	Audited Baseline 2014/15	2016/17					POE
						1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Annual	
To facilitate economic growth and sustainable job creation	EPWP	# of EPWP job opportunities provided through EPWP grant by 30 June 2017 (GKPI)	3.3	EPWP 1 095	421	N/A	60	N/A	N/A	60	Quarterly reports submitted to the Department of Public Work

SDBIP Scorecard

KPA 1: Spatial Development Analysis and Rationale
Strategic Goal: Integrated human settlements

Strategic Objective	Programme	KPI	IDP Link	Budget Source	Baseline 2014/15	2016/17					POE
						1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Annual	
To provide a systematic integrated spatial / land development policy	Land use management	% of land use applications received and processed within 90 days	1.2	Opex	100%	100%	100%	100%	100%	100%	Land Use application register
		% of buildings~~s;~~ constructed with approved plans, inspected that comply with the National Building Regulations and Building Standards Amendments Act No 49 of 1995		Opex	100%	100%	100%	100%	100%	100%	Individual site inspection reports and the Building plan file register

KPA 1: Spatial Development Analysis and Rationale
Strategic Goal: Integrated human settlements

Strategic Objective	Programme	KPI	IDP Link	Budget Source	Baseline 2014/15	2016/17					POE
						1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Annual	
Increase regularisation of built environment	Compliance with National building Regulations	% of New Building Plans of less than 500 square meters assessed within 10 days of receipt of plans.	1.2	Opex	100%	100%	100%	100%	100%	100%	Building Plan submission register
		% of New Building Plans of more than 500 square meters assessed within 28 days of receipt of plans.	1.2	Opex	100%	100%	100%	100%	100%	100%	Building Plan submission register

KPA 2: Institutional Development and Municipal Transformation
Strategic Goal: Capacitated and effective human capital

Strategic Objective	Programme	KPI	IDP Link	Budget Source	Baseline 2014/15	2016/17					POE
						1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Annual	
Improved efficiency and effectiveness of the Municipal Administration	New / Review Polices	# of new / reviewed policies approved by Council by 30 Jun 2017 (DP-LED)		Opex	New	N/A	N/A	N/A	N/A	1	Copies of policies and Council resolution
	Performance Management	% of KPIs and projects attaining organisational targets by 30 Jun 2017 (DP-LED)	2.5	Opex	81,3%	100%	100%	100%	100%	100%	Annual Performance Report and Internal Audit quarterly report

KPA 3: Local Economic Development
Strategic Goal: Growing inclusive economy

Strategic Objective	Programme	KPI	IDP Link	Budget Source	Baseline 2014/15	2016/17					POE
						1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Annual	
To facilitate economic growth and sustainable job creation	Economic growth and development	# of SMME's and Cooperatives capacity building skill workshops scheduled and held by 30 Jun 2017 (inclusive of youth)	3.3	Opex	N/A	1	1	1	1	4	Attendance registers
		# of events held to promote tourism within the municipality by 30 Jun 2017	3.1	Opex	N/A	1	1	N/A	1	3	Council resolution on events held

KPA 4 - Basic Service Delivery and Infrastructure Development
Strategic Goal: Accessible and Sustainable Infrastructure and Basic Services

Strategic Objective	Programme	KPI	IDP Link	Budget Source	Baseline 2014/15	2016/17					POE
						1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Annual	
Reduction in the level of Service Delivery backlogs	Housing	# of reports in terms of new RDP Housing units provided by the CoGHSTA submitted to Council by 30 Jun 2017		Opex	New	N/A	N/A	N/A	1	1	Annual RDP Housing report

KPA 5: Municipal Financial Viability and Management
Strategic Goal: Sustainable Financial Viability

Strategic Objective	Programme	KPI	IDP Link	Budget Source	Baseline 2014/15	2016/17					POE
						1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Annual	
To implement sound Financial management practices	Expenditure	% spend of the departmental operational Budget by 30 Jun 2017 (DP-LED)	5.1	Opex	96%	25%	50%	75%	90%	90%	Section 72 financial report
	SCM	% attendance at scheduled Bid Committee meetings by 30 Jun 2017 (DP-LED)	5.6	Opex	New	100%	100%	100%	100%	100%	Attendance register

KPA 6: Good Governance and Public Participation
Strategic Goal: Sound Governance

Strategic Objective	Programme	KPI	IDP Link	Budget Source	Baseline 2014/15	2016/17					POE
						1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Annual	
To create a culture of accountability and transparency	Audit	% of Internal Audit Findings resolved per quarter as per the Audit Plan by 30 Jun 2017 (DP-LED)	6.4	Opex	N/A	N/A	100%	100%	100%	100%	Quarterly IA status reports
	Good Governance	% of AG Management Letter findings resolved by 30 Jun 2017 (DP-LED)	6.5	Opex	100%	N/A	N/A	50%	100%	100%	Quarterly AG Action Plan
	Risk	% execution of identified risk management plan within prescribed timeframes per quarter (DP-LED)	6.6	Opex	N/A	N/A	100%	100%	100%	100%	Quarterly Risk management committee reports

Operational Projects

Strategic Goal	Strategic Objective	Project	IDP Link	Project Ref	Budget R 000's	Dates		2016/17			
						Start	End	Qtr 1 Milestone	Qtr 2 Milestone	Qtr 3 Milestone	Qtr 4 Milestone
Integrated human settlement	To provide a systematic integrated spatial / land development policy	Site demarcation projects at Ba-kopa, Ntwane, Ga-Matlala Lehwelere	1.3	LED 2	1 000	Jul-16	Jun-17	appointment of service provider,	Compilation of technical reports (i.e. Geotech)	Preparation of Layout Plan	Preparation of General Plan and Pegging of sites
		Demarcation of Groblersdal industrial site	1.3	LED 3	700	Jul-16	Jun-17	appointment of service provider,	Compilation of technical reports (i.e. Geotech)	Preparation of Layout Plan	Compile Motivational memorandum for township development
		Projects implemented based on SPLUMA	1.3	LED 4	300	Jul-16	Jun-17	Gazetting of SPLUMA BY-LAW	Processing of submitted land development applications based on SPLUMA	Processing of submitted land development applications based on SPLUMA	Processing of submitted land development applications based on SPLUMA
		Mapochsgront township development	1.3	LED 5	1 000	Jul-16	Jun-17	appointment of service provider,	Drafting of General plan and submission to Surveyor General for Approval	Pegging of sites	Opening of Township Register

IDP Strategic Scorecard

KPA 4 - Basic Service Delivery and Infrastructure Development
Strategic Goal: Accessible and Sustainable Infrastructure and Basic Services

Strategic Objective	Programme	KPI	IDP Ref	Budget Source 000's	Audited Baseline 2014/15	2016/17					POE
						1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Annual	
Reduction in the level of Service Delivery backlogs	Electricity	% of households with access to basic levels of electricity by the 30 June 2017 (GKPI)	4.1	INEP 13 000	96%	N/A	N/A	N/A	98%	98%	Completion certificates provided by contracted consultants
	Roads and Storm Water	Kms of new tarred roads constructed by the 30 June 2017	4.2	64 700	8.3kms	N/A	N/A	N/A	7kms	7kms	Completion certificates provided by contracted consultants
Reduction in the level of Service Delivery backlogs	Project Management	# of new Capital projects started on time In terms of the appointment of consultants / contractors for EMLM funded projects as per the Capital implementation plan	4.6	Opex	New	N/A	N/A	100%	100%	100%	Individual project appointment letters in terms of consultants / contractors

KPA 5: Municipal Financial Viability and Management
Strategic Goal: Sustainable Financial Viability

Strategic Objective	Programme	KPI	IDP Ref	Budget Source 000's	Audited Baseline 2014/15	2016/17					POE
						1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Annual	
Reduction in the level of Service Delivery backlogs	Project Management	% of Capital budget spend in terms of new IDP identified projects (own spend/ revenue) by the 30 June 2017 (GKPI)	4.10	Capex 94 449	0w	N/A	N/A	N/A	100%	100%	Section 72 financial report
		% spending on MIG funding by the 30 June 2017	4.4	MIG 62 419	100%	N/A	N/A	N/A	100%	100%	Section 72 financial report

SDBIP Scorecard

KPA 2: Institutional Development and Municipal Transformation
Strategic Goal: Capacitated and effective human capital

Strategic Objective	Programme	KPI	IDP Link	Budget R 000's	Baseline 2014/15	2016/17					POE
						1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Annual	
Improved efficiency and effectiveness of the Municipal Administration	New / Review Polices	# of new / reviewed policies approved by Council by 30 Jun 2017 (ID)		Opex	N/A	N/A	N/A	N/A	2	2	Copies of policies and Council resolution
	Performance Management	% of KPIs and projects attaining organisational targets by 30 Jun 2017 (ID)	2.5	Opex	85,7%	100%	100%	100%	100%	100%	Annual Performance Report and Internal Audit quarterly report

KPA 4 - Basic Service Delivery and Infrastructure Development
Strategic Goal: Accessible and Sustainable Infrastructure and Basic Services

Strategic Objective	Programme	KPI	IDP Link	Budget R 000's	Baseline 2014/15	2016/17					POE
						1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Annual	
Reduction in the level of Service Delivery backlogs	Electricity	% of illegal electricity connections reported/investigated and resolved each month	4.1	Opex	New	100%	100%	100%	100%	100%	Monthly Infrastructure progress report and register of reported illegal connections
		% spending on INEP funding by the 30 June 2017	4.1	INEP 13 000	N/A	N/A	N/A	N/A	100%	100%	Section 72 financial report
	Roads & Storm Water	Km of gravel roads graded and bladed by 30 Jun 2017	4.2	Opex	40kms	N/A	N/A	N/A	>40kms	>40kms	Monthly Infrastructure progress report
	Fleet management	# of municipal fleet vehicle reports submitted each quarter to the MM		Opex	New	1	1	1	1	4	Monthly fleet management report
	Project Management	% of new Capital projects completed in terms of agreed schedule for EMLM funded projects by Jun 30 2017	4.6	Opex	N/A	N/A	N/A	N/A	100%	100%	Individual project certificates of completion (COC)

KPA 5: Municipal Financial Viability and Management
Strategic Goal: Sustainable Financial Viability

Strategic Objective	Programme	KPI	IDP Link	Budget R 000's	Baseline 2014/15	2016/17					POE
						1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Annual	
To implement sound Financial management practices	Expenditure	% spend of the Departmental operational Budget by 30 Jun 2017 (ID)	5.1	Opex	98%	25%	50%	75%	95%	95%	Section 72 financial report
		% spend on infrastructure repairs and maintenance of the total operational budget by 30 Jun 2017		14 715 (4,4%)	100%	25%	50%	75%	100%	100%	Section 72 financial report
	SCM	% attendance at scheduled Bid Committee meetings (ID)	5.6	Opex	N/A	100%	100%	100%	100%	100%	Attendance registers
Reduction in the level of Service Delivery backlogs	Project Management	% spending on MIG funding (15% proportional allocation for Sports and Recreation) by the 30 June 2017	4.4	MIG 9 362	New	N/A	N/A	N/A	15%	15%	Section 72 financial report

KPA 6: Good Governance and Public Participation
Strategic Goal: Sound Governance

Strategic Objective	Programme	KPI	IDP Link	Budget R 000's	Baseline 2014/15	2016/17					POE
						1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Annual	
To create a culture of accountability and transparency	Audit	% of Internal Audit Findings resolved per quarter as per the Audit Plan (ID)	6.4	Opex	N/A	N/A	N/A	50%	100%	100%	Quarterly IA status reports
	Good Governance	% of AG Management Letter findings resolved by 30 Jun 2017 (ID)	6.5	Opex	N/A	N/A	100%	100%	100%	100%	Quarterly AG Action Plan
	Risk	% execution of identified risk management plan within prescribed timeframes per quarter (ID)	6.6	Opex	N/A	N/A	100%	100%	100%	100%	Quarterly Risk management committee reports

Operational Projects

Strategic Goal	Strategic Objective	Project	IDP Link	Project Ref	Budget R 000's	Dates		2015/16			
						Start	End	Qtr 1 Milestone	Qtr 2 Milestone	Qtr 3 Milestone	Qtr 4 Milestone
Accessible and sustainable infrastructure and basic services	Reduction in the level of Service Delivery backlogs	Develop and implement Infrastructure maintenance Plan by 30 Jun 2017	4.6	ID 1	Opex	Jul-16	Jun-17	Develop a draft Infrastructure Maintenance Plan	Submit draft Infrastructure Maintenance Plan to Council for approval	Implement Infrastructure maintenance Plan	Implement Infrastructure maintenance Plan
		Conduct a status quo analysis of existing EMLM building, recreational and community facilities by the 30 Jun 2017	4.6	ID 2	Opex	Jan-17	Jun-17	N/A	N/A	Conduct a status quo analysis of existing EMLM building and community facilities	Submit report to Director of Social Services for evaluation and development of a business plan
		Development of Fleet Management Plan by the 30 Jun 2017	4.10	ID 3	Opex	Jan-17	Jun-17	N/A	N/A	Develop a draft Fleet Management Plan	Submit draft Fleet Management Plan to Council for approval

IDP Strategic Scorecard

KPA 4 - Basic Service Delivery and Infrastructure Development
Strategic Goal: Improved Social Well-being

Strategic Objective	Programme	KPI	IDP Ref	Budget Source	Audited Baseline 2014/15	2016/17					POE
						1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Annual	
Facilitate promotion of education upliftment within the communities	Education	# of Transversal programmes implemented in terms of mainstreaming with respect to HIV/AIDS, Gender, Disabled, Woman and Children Rights by the 30 Jun 2017	4.7	Opex	New	1	2	1	2	6	Council programme approval resolutions

KPA 6: Good Governance and Public Participation
Strategic Goal: Sound Governance

Strategic Objective	Programme	KPI	IDP Ref	Budget R 000's	Audited Baseline 2014/15	2016/17					POE
						1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Annual	
To strengthen participatory governance within the community	Community Participation	# of Community Satisfaction Surveys conducted by the 30 Jun 2017	6.5	Opex	N/A	N/A	N/A	N/A	1	1	Community Satisfaction Survey report
		# of quarterly reports submitted to Council In terms of items raised during public participation; within the mandate of Council, that are processed and resolved within (3) months	6.6	Opex	New	100%	100%	100%	100%	100%	Quarterly public participation reports
To create a culture of accountability and transparency	Audit	# of quarterly reports submitted to Council in terms of the number of MPAC resolutions raised and resolved per quarter	6.7	Opex	New	100%	100%	100%	100%	100%	Quarterly MPAC reports

SDBIP Scorecard

KPA 2: Institutional Development and Municipal Transformation
Strategic Goal: Capacitated and effective human capital

Strategic Objective	Programme	KPI	IDP Link	Budget R 000's	Baseline 2014/15	2016/17					POE
						1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Annual	
Improved efficiency and effectiveness of the Municipal Administration	Performance Management	% of KPIs and projects attaining organisational targets by 30 Jun 2017 (ES)	2.5	Opex	88,9%	100%	100%	100%	100%	100%	Annual Performance Report and Internal Audit quarterly report
	New / Review Polices	# of new / reviewed policies approved by Council by 30 Jun 2017 (ES)		Opex	N/A	N/A	N/A	N/A	1	1	Copies of policies and Council resolution

KPA 4 - Basic Service Delivery and Infrastructure Development
Strategic Goal: Improved Social Well-being

Strategic Objective	Programme	KPI	IDP Link	Budget R 000's	Baseline 2014/15	2016/17					POE
						1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Annual	
To facilitate promotion of health and well-being of communities	Sports and Recreation	# of Mayoral outreach projects initiated by 30 Jun 2017	4.6	Opex	4	1	N/A	N/A	1	2	Mayoral Outreach programme report

KPA 5: Municipal Financial Viability and Management
Strategic Goal: Sustainable Financial Viability

Strategic Objective	Programme	KPI	IDP Link	Budget R 000's	Baseline 2014/15	2016/17					POE
						1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Annual	
Financial Viability	Expenditure	% spend of the departmental operational Budget by 30 Jun 2017 (ES)	5.1	Opex	N/A	25%	50%	75%	95%	95%	Section 72 financial report
	SCM	% attendance at scheduled Bid Committee meetings by 30 Jun 2017	5.6	Opex	N/A	100%	100%	100%	100%	100%	Attendance register

KPA 6: Good Governance and Public Participation
Strategic Goal: Sound Governance

Strategic Objective	Programme	KPI	IDP Link	Budget R 000's	Baseline 2014/15	2016/17					POE
						1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Annual	
To create a culture of accountability and transparency	Good Governance	% of AG Management Letter findings resolved by 30 Jun 2017 (ES)	6.5	Opex	100%	N/A	N/A	50%	100%	100%	Quarterly AG Action Plan
		Number of Council meeting held by June 2016 as per the Legislation	6.2	Opex	4	1	1	1	1	4	Council meeting minutes
		Number of EXCO meetings held each month	6.2	Opex	N/A	3	3	3	3	12	EXCO meeting minutes
		# of Section 79 Committee meetings held each quarter	6.2	Opex	N/A	1	1	1	1	4	Sec 79 meeting minutes

KPA 6: Good Governance and Public Participation
Strategic Goal: Sound Governance

Strategic Objective	Programme	KPI	IDP Link	Budget R 000's	Baseline 2014/15	2016/17					POE
						1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Annual	
To create a culture of accountability and transparency	Risk	% execution of identified risk management plan within prescribed timeframes per quarter (ES)	6.6	Opex	N/A	N/A	100%	100%	100%	100%	Quarterly Risk management committee reports
	Audit	% of Internal Audit Findings resolved per quarter as per the Audit Plan (ES)	6.4	Opex	N/A	N/A	100%	100%	100%	100%	Quarterly IA status reports
To strengthen participatory governance within the community	Community Participation	# of Public Participation meetings facilitated	6.3	Opex	4	N/A	1	N/A	1	2	Attendance register
		# of quarterly reports submitted to Council in terms of scheduled ward committee meetings held	6.3	Opex	N/A	1	1	1	1	4	Quarterly ward committee's reports
		# of Ward operational plan reports submitted to Council by the 30 Jun 2017	6.3	Opex	4	N/A	1	N/A	N/A	1	Annual Ward operational plans

KPA 6: Good Governance and Public Participation
Strategic Goal: Sound Governance

Strategic Objective	Programme	KPI	IDP Link	Budget R 000's	Baseline 2014/15	2016/17					POE
						1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Annual	
To strengthen participatory governance within the community	Customer/ Stakeholder Relationship Management	# of initiatives implemented each quarter to improve communication channels through radio broadcasts	6.5	Opex	New	1	1	1	1	4	Council resolution to approve implementation of proposed initiative
		# of Councillors workshops-held In terms of induction of new candidates before the 30 Sept 2016	6.2	Opex	New	1	N/A	N/A	N/A	1	Attendance register
		# of quarterly Customer Complaint reports submitted to Council (inclusive of Presidential Hotline)	6.5	Opex	2	1	1	1	1	4	Quarterly Customer Complaint reports and Council resolution

9. DETAILED CAPITAL WORKS PLAN

A detailed three year capital works plan has been developed that will be funded in the main through MIG allocation and has been populated to ensure sufficient detail to measure and monitor delivery of infrastructure projects on a ward by ward basis. The budget has been aligned to the Strategic and Developmental Objectives and Outcomes crafted in the process of the IDP review cycle, to enable the strategic intent and mandate of the 2016/17 IDP to be attained.

It should be noted that the Municipality is faced with serious financial constraints to cater for all Capital needs identified and has therefore prioritised as deemed appropriate to address the strategies developed during the Strategic Planning Workshop held in January 2016.

Corporate Services

Ward No.	Project	Outcome	2016/17				Budget R 000's		
			1st quarter	2nd quarter	3rd quarter	4th quarter	2016/17	2017/18	2018/19
n/a	Furniture	Improved efficiency and effectiveness of the administration	Quarterly report submitted to council	Quarterly report submitted to council	Quarterly report submitted to council	Quarterly report submitted to council	300	500	500
n/a	Mobile offices	To Facilitate For Improved Service Delivery	Quarterly maintenance report submitted to council	Quarterly maintenance report submitted to council	Quarterly maintenance report submitted to council	Quarterly maintenance report submitted to council	300	0	0
n/a	Computer equipment	Improved efficiency and effectiveness of the municipal administration	Report submitted to council	Report submitted to council	Report submitted to council	Report submitted to council	350	0	0

Community Services

Ward No.	Project	Outcome	2016/17				Budget R 000's		
			1st quarter	2nd quarter	3rd quarter	4th quarter	2016/17	2017/18	2018/19
n/a	Grass cutting Industrial Machine (lawnmower, chain saw, brush cutters, pole	To Facilitate For Improved Service Delivery	advertisement and appointment of service provider	7 grass cutting industrial material purchased	n/a	n/a	500	0	0
20	Borehole for Hlogotlou Satelite Office	To Facilitate For Improved Service Delivery	advertisement and appointment of service provider	surveying of the availability of water	01 borehole for Hlogotlou satellite office	n/a	100	0	0
13 and 30	Monitoring borehole (landfill site) Groblersdal Roosenekaal	To Facilitate For Improved Service Delivery	2 inspections conducted	2 inspections conducted	2 inspections conducted	2 inspections conducted	400	0	0
10	Development of transfer station: Ntwane	To Facilitate For Improved Service Delivery	25% advertisement and appointment of service provider	50% fencing of the transfer station	75% construction process	100% Development of Transfer Station - Ntwane	500	0	0
13	Upgrading of driving license testing centre	To Facilitate For Improved Service Delivery	25% advertisement and appointment of service provider	50% designs	75% construction	100% upgrading of license office	500	500	0

Community Services

Ward No.	Project	Outcome	2016/17				Budget R 000's		
			1st quarter	2nd quarter	3rd quarter	4th quarter	2016/17	2017/18	2018/19
n/a	Fire Arms	To Facilitate For Improved Service Delivery	advertisement and appointment of service provider	7 fire arms purchased	n/a	n/a	180	0	0
13	Development of recreational facilities	To Facilitate For Improved Service Delivery	25% advertisement and appointment of service provider	50% landscaping design	75% implementation of landscaping	100% development of recreational facility	600	0	0

Infrastructure

Ward No.	Project	Outcome	2016/17				Budget R 000's		
			1st quarter	2nd quarter	3rd quarter	4th quarter	2016/17	2017/18	2018/19
25	Electrification of households at Makaepea village	To Facilitate For Improved Service Delivery	25% Detailed designs Complete	50% Project hand over and Site Establishment	75% construction (Pole planting and cabling)	100% of households reticulated for electrification at makaepea	1 500	0	0
9	Electrification of households at Tambo village	To Facilitate For Improved Service Delivery	25% Detailed designs Complete	50% Project hand over and Site Establishment	75% construction (Pole planting and cabling)	100% of households reticulated for electrification at tambo village	1 000	1 790	0
14	Electrification of households at Masakaneng	To Facilitate For Improved Service Delivery	25% Detailed designs Complete	50% Project hand over and Site Establishment	75% construction (Pole planting and cabling)	100% of households reticulated for electrification at masakaneng	2 000	1 790	0
9	Electrification of households at Jabulani D3	To Facilitate For Improved Service Delivery	25% Detailed designs Complete	50% Project hand over and Site Establishment	75% construction (Pole planting and cabling)	100% n of households reticulated for electrification at jabulani D3	2 000	1 300	0
4	Electrification of households at Waalkraal A	To Facilitate For Improved Service Delivery	25% Detailed designs Complete	50% Project hand over and Site Establishment	75% construction (Pole planting and cabling)	100% of households reticulated for electrification at waalkraal A	1 500	0	3 000
11	Electrification of households at Elandsdoorn A	To Facilitate For Improved Service Delivery	25% Detailed designs Complete	50% Project hand over and Site Establishment	75% construction (Pole planting and cabling)	100% of households reticulated for electrification at Elandsdoorn A	1 000	0	2 000

Infrastructure

Ward No.	Project	Outcome	2016/17				Budget R 000's		
			1st quarter	2nd quarter	3rd quarter	4th quarter	2016/17	2017/18	2018/19
30	Electrification of households at Tshehla Trust	To Facilitate For Improved Service Delivery	25% Detailed designs Complete	50% Project hand over and Site Establishment	75% construction (Pole planting and cabling)	100% of households reticulated for electrification at tshehla trust	1 000	0	1 000
28	Electrification of households at dipakapakeng	To Facilitate For Improved Service Delivery	25% Detailed designs Complete	50% Project hand over and Site Establishment	75% construction (Pole planting and cabling)	100% of households reticulated for electrification at dipakapakeng	1 500	0	1 000
18	Electrification of households at Matsitsi	To Facilitate For Improved Service Delivery	25% Detailed designs Complete	50% Project hand over and Site Establishment	75% construction (Pole planting and cabling)	100% of households reticulated for electrification at matsitsi	500	0	1 000
n/a	Vehicle procurement	To Facilitate For Improved Service Delivery	7 vehicles purchased	m/a	n/a	n/a	2 500	1 700	0
13	Bulk metering project at Groblersdal	To Facilitate For Improved Service Delivery	10% design of bulk metering at Groblersdal	100% implementation of bulk metering at Groblersdal	100% implementation of bulk metering at Groblersdal	100% implementation of bulk metering at Groblersdal	1 500	3 500	0
13	Development of workshop	To Facilitate For Improved Service Delivery	25% advertisement and appointment of service provider	50% designs	75% construction process	100% development of workshop	1 000	1 000	3 000

Infrastructure

Ward No.	Project	Outcome	2016/17				Budget R 000's		
			1st quarter	2nd quarter	3rd quarter	4th quarter	2016/17	2017/18	2018/19
20	Hlogotlou street and stormwater control	To Facilitate For Improved Service Delivery	25% Advertisement and appointment of service provider	50 % site Handover and site establishment	75% Construction of storm water channel(Trenching and pitching)	100% Completion of storm water channel	2 000	2 500	5 000
9	Marapong bridge construction	To Facilitate For Improved Service Delivery	25% Advertisement and appointment of service provide	50% Detailed Design completed	75% site handover and site establishment	100% construction of Marapong bridge	3 800	0	0
13	Kanaal street	To Facilitate For Improved Service Delivery	25% Advertisement and appointment of service provider	50% progress (Site establishment and subcase completed)	75% progress (Base and Surfacing completed)	100% construction of Kanaal road	1 500	2 500	0
21	Kgaphamadi construction of bus road, bridge and stormwater control PH 1C(1km)	To Facilitate For Improved Service Delivery	25% Advertisement and appointment of service provider	50% progress (Site establishment and subcase completed)	75% progress (Base and Surfacing completed)	100% construction of Kgaphamadi road	5 000	0	12 500
14	Kgoshi- Matlala construction of access road and stormwater control PH 1B	To Facilitate For Improved Service Delivery	25% Advertisement and appointment of service provider	50% progress (Site establishment and subcase completed)	75% progress (Base and Surfacing completed)	100% construction of Kgoshi Matlala road	500	5 978	0

Infrastructure

Ward No.	Project	Outcome	2016/17				Budget R 000's		
			1st quarter	2nd quarter	3rd quarter	4th quarter	2016/17	2017/18	2018/19
26	Kgoshi-Rammupudu construction of access road and storm water control PH 1C	To Facilitate For Improved Service Delivery	25% Advertisement and appointment of service provider	50% progress (Site establishment and subcase completed)	75% progress (Base and Surfacing completed)	100% construction of Kgoshi Rammupudu road	5 000	8 568	6 000
25	Kgoshi-Matsepe construction of acess road and strom water control PH 1A	To Facilitate For Improved Service Delivery	25% Advertisement and appointment of service provider	50% progress (Site establishment and subcase completed)	75% progress (Base and Surfacing completed)	100% construction of Kgoshi Matsepe road	3 091	1 500	0
10	Kgoshi-Mathebe construction of access road and stormwater control PH1A	To Facilitate For Improved Service Delivery	25% Advertisement and appointment of service provider	50% progress (Site establishment and subcase completed)	75% progress (Base and Surfacing completed)	100% construction of Kgoshi Mathebe road	3 800	0	0
30	Laersdrift bus road PH 1A	To Facilitate For Improved Service Delivery	25% Advertisement and appointment of service provider	50% progress (Site establishment and subcase completed)	75% progress (Base and Surfacing completed)	100% construction of Laersdrift road	5 000	0	0
19	Mathula constructionof road and stormwater control PH 1B	To Facilitate For Improved Service Delivery	25% Advertisement and appointment of service provider	50% progress (Site establishment and subcase completed)	75% progress (Base and Surfacing completed)	100% construction of Mathula road	4 528	7 000	0

Infrastructure

Ward No.	Project	Outcome	2016/17				Budget R 000's		
			1st quarter	2nd quarter	3rd quarter	4th quarter	2016/17	2017/18	2018/19
22	Mogaung construction of road and stormwater control PH 1B	To Facilitate For Improved Service Delivery	25% Advertisement and appointment of service provider	50% progress (Site establishment and subcase completed)	75% progress (Base and Surfacing completed)	100% construction of Mogaung road	5 000	6 000	7 500
20	Monsterlos to Makgopheng Road phase 1G	To Facilitate For Improved Service Delivery	25% Advertisement and appointment of service provider	50% progress (Site establishment and subcase completed)	75% progress (Base and Surfacing completed)	100% construction of Monsterlos to Makgopheng road	5 000	0	0
14	Naganeng construction of bus road and stormwater control PH 1A	To Facilitate For Improved Service Delivery	25% Advertisement and appointment of service provider	50% progress (Site establishment and subcase completed)	75% progress (Base and Surfacing completed)	100% construction of Naganeng road	1 000	12 000	10 000
5	Mpheleng construction of bus road and stormwater control PH 1C	To Facilitate For Improved Service Delivery	25% Advertisement and appointment of service provider	50% progress (Site establishment and subcase completed)	75% progress (Base and Surfacing completed)	100% construction of Mpheleng road	5 000	6 000	0
4	Nyakoroane Road	To Facilitate For Improved Service Delivery	25% Advertisement and appointment of service provider	50% progress (Site establishment and subcase completed)	75% progress (Base and Surfacing completed)	100% construction of Nyakorane road	1 000	4 000	6 000

Infrastructure

Ward No.	Project	Outcome	2016/17				Budget R 000's		
			1st quarter	2nd quarter	3rd quarter	4th quarter	2016/17	2017/18	2018/19
30	Roosenekaal street	To Facilitate For Improved Service Delivery	25% Advertisement and appointment of service provider	50% progress (Site establishment and subcase completed)	75% progress (Base and Surfacing completed)	100% construction of Roosenekaal road	2 000	2 000	8 000
15	Zaaiplaas construction of JJ road and stormwater control PH 1C	To Facilitate For improved Service Delivery	25% Advertisement and appointment of service provider	50% progress (Site establishment and subcase completed)	75% progress (Base and Surfacing completed)	100% construction of Zaaiplaas road	5 000	0	7 000
20	Upgrading of Hlogotlou stadium	To Facilitate For improved Service Delivery	25% Advertisement and appointment of service provider	50% construction	75% construction	100% upgrading of Hlogotlou stadium	10 000	3 431	8 908

10. CONCLUSION

The SDBIP is a vital monitoring tool for the mayor and council to monitor in-year performance of the municipality. The SDBIP gives meaning to the budget and the IDP and will inform both in-year reporting in terms of section 71 (monthly reporting), section 72 (mid-year report) and section 46 (end-of-year annual reports). This enables the Mayor and Municipal Manager to be pro-active and take remedial steps in the event of poor performance.

The SDBIP provides the top layer of information for the performance agreements of the municipal manager and senior managers, including the outputs and deadlines for which they will be held responsible. The SDBIP aims to ensure that managers are problem-solvers, who routinely look out for unanticipated problems and resolve them as soon as possible. The SDBIP also enables the council to monitor the performance of the municipality against quarterly targets on service delivery

SIGNED: ....

DATE: 22/6/2016

MUNICIPAL MANAGER

SIGNED: ....

DATE: 22/6/2016

MAYOR